



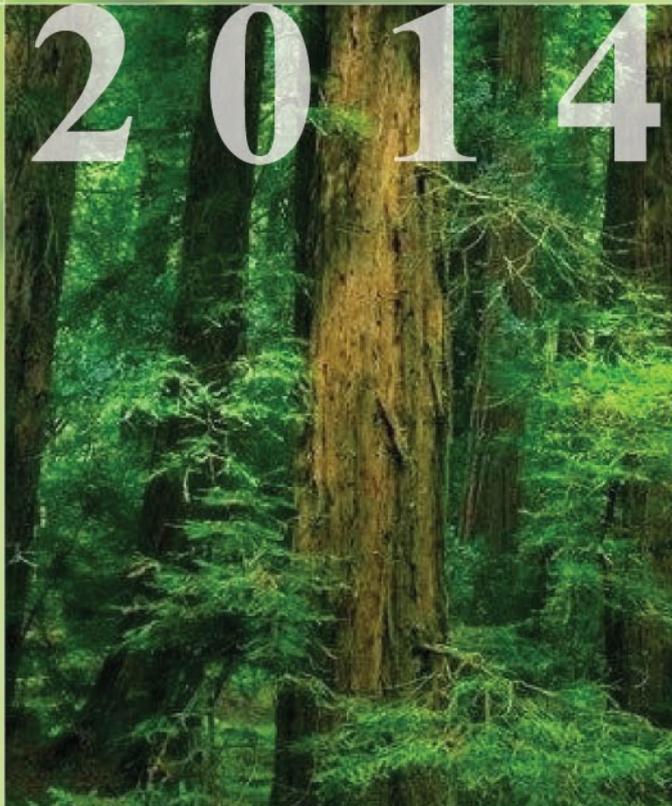
**CYMAO**

**HOLDINGS BERHAD**

445931-U

ANNUAL REPORT

2014





## TABLE OF CONTENTS

<b><u>2</u></b>	Vision & Mission Statement	<b><u>18</u></b>	Corporate Social Responsibility Statement
<b><u>3</u></b>	Corporate Information	<b><u>19</u></b>	FINANCIAL STATEMENTS
<b><u>4</u></b>	Group Structure	<b><u>77</u></b>	Shareholders' Information
<b><u>5</u></b>	Chairman's Statement	<b><u>79</u></b>	List of Properties
<b><u>7</u></b>	Directors' Profile	<b><u>82</u></b>	Notice of Seventeenth Annual General Meeting
<b><u>9</u></b>	Corporate Governance Statement	<b><u>86</u></b>	Notice of Nomination of Auditors
<b><u>14</u></b>	Audit Committee Report		Proxy Form
<b><u>16</u></b>	Risk Management and Internal Control		
<b><u>17</u></b>	Additional Compliance Information		

# VISION & MISSION STATEMENT

## OUR VISION

To be a world class supplier of construction materials, through sound business practices, that is profitable, sustainable and socially responsible to all our stakeholders.

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## OUR MISSION

Sustainable profitability through vertical integration, capacity expansion and product offerings.





# CORPORATE INFORMATION

## BOARD OF DIRECTORS ("The Board")

**Dato' Seri Mohd Shariff Bin Omar**  
*Chairman/Independent Non-Executive Director*

**Mr Lin, Tsai-Rong**  
*Managing Director*

**Mr Lin, Kai-Min**  
*Executive Director*

**Mr Lin, Kai-Hsuan**  
*Executive Director*

**Mdm Lin Hsu, Li-Chu**  
*Non-Independent Non-Executive Director*

**Mr Hiew Seng**  
*Independent Non-Executive Director*

## REGISTERED OFFICE

MPT 4604, 3<sup>rd</sup> Floor  
Lot 15-16, Block B, Bandaran Baru  
Jalan Baru  
91000 Tawau, Sabah  
Tel : +06(89) 767-600  
Fax : +06(89) 766-100

## CORPORATE OFFICE

9.1 KM, Jalan Batu Sapi  
Locked Bag No. 13  
90009 Sandakan, Sabah  
Tel : +06(89) 612-233  
Fax : +06(89) 612-607

## AUDITORS

Ernst & Young  
Chartered Accountants  
16<sup>th</sup> Floor, Wisma Khoo Siak Chiew  
Jalan Buli Sim Sim  
90000 Sandakan, Sabah

## PRINCIPAL BANKERS

HSBC Bank Malaysia Berhad  
Public Bank Berhad  
RHB Bank Berhad  
United Overseas Bank (Malaysia) Berhad

## SHARE REGISTRAR

Symphony Share Registrars Sdn Bhd  
Level 6, Symphony House  
Block D13, Pusat Dagangan Dana 1  
Jalan PJU 1A/46  
47301 Petaling Jaya, Selangor  
Tel : +06(03) 7841-8000  
Fax : +06(03) 7841-8008

## STOCK EXCHANGE LISTING

Main Market  
Bursa Malaysia Securities Berhad  
Stock Short Name : CYMAO  
Stock Code : 5082

## AUDIT COMMITTEE

**Mr Hiew Seng**  
*Chairman, Independent Non-Executive Director*

**Dato' Seri Mohd Shariff Bin Omar**  
*Member, Independent Non-Executive Director*

**Mdm Lin Hsu, Li-Chu**  
*Member, Non-Independent Non-Executive Director*

## REMUNERATION COMMITTEE

**Dato' Seri Mohd Shariff Bin Omar**  
*Chairman, Independent Non-Executive Director*

**Mr Hiew Seng**  
*Member, Independent Non-Executive Director*

**Mdm Lin Hsu, Li-Chu**  
*Member, Non-Independent Non-Executive Director*

## NOMINATION COMMITTEE

**Dato' Seri Mohd Shariff Bin Omar**  
*Chairman, Independent Non-Executive Director*

**Mr Hiew Seng**  
*Member, Independent Non-Executive Director*

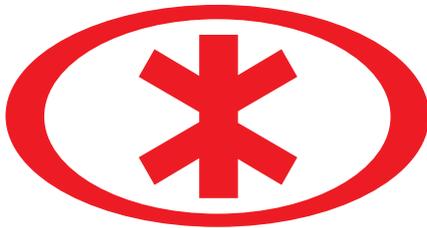
**Mdm Lin Hsu, Li-Chu**  
*Member, Non-Independent Non- Executive Director*

## COMPANY SECRETARY

**Katherine Chung Mei Ling** (MAICSA 7007310)



## GROUP STRUCTURE



**CYMAO HOLDINGS BERHAD**  
(Company No.: 445931-U)





# CHAIRMAN'S STATEMENT

*It is my pleasure to present to you the financial statements of Cymao Holdings Berhad ("Cymao" and "the Company") and its subsidiaries ("the Group") for the financial year ended 31 December 2014.*

## **Economic Overview**

The financial year under review still has not rebounded from the negative effects of the previous financial year. This year the industry as a whole is still experiencing shortage and irregular supply of logs arise from unusual adverse weather in Sabah, worsening shortage of labour and slow recovery of world economy. We foresee this financial year is also to be challenging for the timber industry.

## **Financial Performance**

Amid the challenging economic and operating environment, the Cymao Group managed to deliver operational efficiency that helped contribute to the Group's registered revenue amounting to RM116 million. The current year recorded a loss before taxation of RM13.7 million compared with RM6.1 million suffered in the preceding year. The bigger loss was in particular due to higher cost of raw material and other operating costs, bad debts written off and impairment loss on investment.

The Group disposed off a dormant subsidiary Malsa Wood Products Sdn Bhd on 30th October, 2014 for a total consideration of RM 2,349,684.

## **Operations Review**

The Board has anticipated the financial year 2014 to be challenging, and has managed to take preventive measures to minimize these negative effects. The management carefully assessed each area of the business and identified the areas that were most vulnerable. Actions were taken to reduce the impacts of those uncontrollable forces and we felt that our efforts had minimised the losses suffered by the Group given the unfavourable conditions faced by the Group in the financial year 2014.

## **Dividend**

The Board has decided to take a conservative position in maintaining the cash reserves of the Group and has therefore declared that no dividend will be paid for the year under review.

## **Outlook and Prospects**

The global economic conditions and consumers' sentiments generally continue to dictate the demand of the products. The demand and pricing of plywood is expected to remain at the same level for the next financial year in view of the current unstable world economy.

The Group will continuously seek for new timber concession area which is crucial for the Group to secure a steady supply of logs for its own consumption and will continue to improve on efficiencies in its operations, with more efforts put in the area of cost control without sacrificing quality and efficiency, to pursue better marketing and promotion activities, increase productivity and distribution channel in order to achieve better results.

Barring any unforeseen circumstances, the Board remains confident in the long term prospects of the timber industry and feasibility of the Group's business.



*Chairman's  
Statement  
(cont'd)*

**Appreciation**

I wish to convey my sincere appreciation to my fellow directors, the management and employees of the Cymao Group for their continued diligence and commitment.

I also wish to express my gratitude to valued customers, suppliers and business associates for their support and confidence in us.

Lastly, to our shareholders, I wish to express my heartfelt appreciation for placing your trust and confidence in the future of the Group.

**DATO' SERI MOHD SHARIFF BIN OMAR**

Chairman

Dated: 23 May 2015



## DIRECTORS' PROFILE

### **DATO' SERI MOHD SHARIFF BIN OMAR**

*(Chairman/Independent Non-Executive Director)*

*Chairman of Nomination Committee and Remuneration Committee  
Member of Audit Committee*

Malaysian, aged 68, was appointed to the Board of Cymao on 22 November 2013. He graduated from University of Malaya in 1972 with a Bachelor Degree in Economics majoring in rural development. He began his civil service in 1972 as the Assistant District Officer of Pekan, Pahang and continued to serve the state of Perak and Penang until 1982. His political career started when he won the state seat of Sungai Dua in the 1982 General Election. He served the Penang State Legislative Executive Council (EXCO) from 1982 until 1990. He then served as the Parliamentary Secretary for Ministry of Agriculture from 1990 until 1995. He held the position as Deputy Chief Minister of Penang from 1995 to 1999. He was a Member of Parliament from 1999 until 2008 and during that stint he was appointed a Deputy Minister of Agriculture and Agro-based Industry.

### **MR LIN, TSAI-RONG**

*(Managing Director)*

Taiwanese, aged 79, was appointed to the Board of Cymao on 13 November 2003. He obtained a Bachelor of Science majoring in Plant Pathology from National Chong Hsien University, Taiwan, in 1958. He started his career in wood-based industries with Cyma Plywood and Lumber Co. Ltd, Taiwan ("CPLC") in 1962 and worked his way up from being the Production Line Foreman, Supervisor, Section Chief, Production Manager, Factory Manager, Director of Research and Development (R&D) to Vice President of CPLC. He has in-depth and comprehensive knowledge of running an efficient and innovative wood-based company. In 1991, He founded Cymao Plywood Sdn Bhd ("CPSB") and built the company into what it is today. Being the Managing Director of CPSB, he commands very strong and loyal support from the production workforce necessary to ensure the success of the business.

### **MR LIN, KAI-MIN**

*(Executive Director)*

Taiwanese, aged 45, was appointed to the Board of Cymao on 13 November 2003. He graduated from Fu-Jen University, Taiwan, with a Bachelor of Science majoring in Accounting in 1993. He joined CPSB in 1994 as a Production Line Foreman and was given extensive production training. He became the Log Purchasing Manager from 1997 to 1998 in CPSB and subsequently headed its Finance Department. Armed with extensive training and experience from all aspects of production, raw materials and accounting, he is now heading the Finance and Marketing Department.

### **MR LIN, KAI-HSUAN**

*(Executive Director)*

Taiwanese, aged 47, was appointed to the Board of Cymao on 13 November 2003. He graduated from University of California Los Angeles, USA, with a Bachelor of Science in Applied Mathematics and a minor in economics in 1991. He subsequently obtained a Master of Science in Forest Science with emphasis in Expert System from Texas A & M University, USA in 1993. He joined CPSB in 1994 as the Quality Controller, then took on the post of Factory Manager in 2000 and in the same year he was made the R&D Director. He was made the Vice President of CPSB in 2001.



*Directors'  
Profile  
(cont'd)*

**MDM LIN HSU, LI-CHU**

*(Non-Independent Non-Executive Director)*

*Member of Audit Committee*

*Member of Nomination Committee and Remuneration Committee*

Taiwanese, aged 72, was appointed to the Board of Cymao on 13 November 2003. She was a teacher at Hsi-Chih Primary School from 1960 to 1981 after earning her Diploma in Education from National Taipei Teachers' College in 1961.

**MR HIEW SENG**

*(Independent Non-Executive Director)*

*Chairman of Audit Committee*

*Member of Remuneration Committee and Nomination Committee*

Malaysian, aged 64, was appointed to the Board of Cymao on 25 February 2004. He is a Chartered Accountant by training. He is a member of the Institute of Chartered Accountants in England & Wales and the Malaysian Institute of Accountants. He began his accountancy training as an articled clerk in 1974 with a firm of Chartered Accountants in London, United Kingdom. Upon his qualification as a Chartered Accountant, he joined an international accounting firm as a qualified assistant for two (2) years and pursued his career in a public listed print media company, as Internal Auditor heading the Internal Audit Department for five and a half years (5½) and was promoted to Manager, Organisation & Method, a department created to conduct efficiency and productivity study during the economic crisis in 1986. He held the position for three (3) years. Thereafter, he joined an advertisement production house as a financial consultant for four (4) years before he joined Messrs. SK Hiew & Associates in 1996, where he became the Principal-In-Charge of the Kajang Branch of the firm.

**OTHER INFORMATION OF DIRECTORS**

**Family Relationship of Directors**

Save as disclosed for Mr Lin, Tsai-Rong is the father of Mr Lin, Kai-Hsuan and Mr Lin, Kai-Min and Mdm Lin Hsu, Li-Chu is the wife of Mr Lin, Tsai-Rong, none of the other Directors has any family relationship with any Directors and/or substantial shareholders of the Company.

**Conflict of Interest**

None of the Directors has any conflict of interest with the Company.

**Conviction of Offence**

None of the Directors has been convicted of any offence within the past ten (10) years.

**Shareholdings**

The particulars of the Directors' shareholdings are set out on pages 77 to 78 of this Annual Report.



# CORPORATE GOVERNANCE STATEMENT

The Board of Cymao recognises that good corporate governance practice is an on-going process and is committed to observe the principles and best practices as set out in the Malaysian Code on Corporate Governance 2012 (“the Code”) as a fundamental part of discharging its responsibilities to protect and enhance shareholders value and financial performance of the Cymao Group.

The Corporate Governance Statement is to provide an overview of the Company’s corporate governance practices for the financial year ended 31 December 2014 and the extent of compliance with the principles and best practices with the Code.

## BOARD OF DIRECTORS

### Board Composition and Balance

The present Board comprises of members drawn from a wide spectrum of experience in relevant fields such as production, engineering, economics, accounting, finance, marketing, management and business administration. Together they bring a broad range of skills, experience and knowledge required to successfully direct, supervise and manage the Group’s business, and enhancement of long term shareholders’ value.

The Board currently has six (6) Directors, comprises of two (2) Independent Non-Executive Directors, three (3) Executive Directors and one (1) Non-Independent Non-Executive Director. The Board composition complies with Paragraph 15.02 of the Main Market Listing Requirements which requires at least two (2) or one-third (1/3) of the Board Members, whichever is higher, to be Independent Directors. The profile of Directors and their other information are set in “Directors’ Profile” and “Other Information of Directors”.

The Board Meetings are presided by the Chairman whose role is clearly separated from the role of the Managing Director to ensure a balance of power and authority. The Executive Directors are responsible for implementing policies and decisions of the Board, overseeing operations as well as managing development and implementation of business and corporate strategies. The Non-Executive Directors are independent of management and free from any business relationship that could materially interfere with the exercise of their independent judgement and play an important role in ensuring that the strategies proposed by the management are objectively evaluated, thus provide a capable check and balance for the Executive Directors.

The Managing Director as the key personnel is responsible to develop and put the operation plan into actions, monitors actual results on a weekly basis with the senior management team from various departments and implements corrective actions, where necessary.

### Roles and Responsibilities

The Board adopted the Board Charter that defined the roles, duties and division of responsibilities between the Board and those delegated to the management and the Board Committees. The Charter sets out the strategic intent, key values, principles and ethical standards of the Company as policies and strategies are developed based on these considerations. An abridged version of the Charter is available on the Company’s website at [www.cymao.com](http://www.cymao.com).

The role and responsibilities of the Board is to oversee the business and affairs of the Company with responsibilities and duties stipulated in the Company’s Articles of Association, the Companies Act, 1965, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and any applicable rules, laws and regulations. The Board is responsible for the overall performance of the Company by setting the directions and objectives, formulating policies, strategic action plans and stewardship of the Company’s resources. The Board regularly reviews the Company’s business operations, identifying risks and ensuring the existence of adequate internal controls and management systems to measure and manage risks and maintains full and effective control over management of the Company.

The Board apart from discharging its fiduciary duty, has also delegated certain responsibilities to the Board Committees to examine particular issues within their respective defined terms of reference and report to the Board with their recommendations. However, the Board makes the final decision on all matters in the best interest of the Company.



*Corporate  
Governance Statement  
(cont'd)*

### **Tenure of Independent Director**

The Code recommends that the tenure of an Independent Directors should not exceed a cumulative period of nine (9) years and such director shall be re-designated as Non-Independent Director. The Code further recommends that if the Board desires to retain such director as an Independent Director, it may justify and seek the shareholders' approval.

The Board is of the view that the length of tenure should not be a criterion affecting a director's independence. The Company may derived benefits from retaining such long serving director who has proven with his positive contributions in the board and committee meetings, working experiences, networking and familiarization with the Group's business operations as a whole without compromising his independent judgement.

The Independent Director will undertake an assessment to ascertain on director's level of independence objectively and recommendation be made to the Board for retaining him as an Independent Director for subsequent shareholders' approval at the annual general meeting.

For the financial year 2014, Mr Hiew Seng, an Independent Director who has served for more than ten (10) years has satisfied the independence appraisal. The Board would like to propose to the shareholders at the forthcoming annual general meeting on the retention of Mr Hiew Seng as Independent Director of the Company.

### **Gender Diversity**

The Board does not have a gender diversity policy. Nevertheless, the Board is of the view that appointment of directors should based on merits and not racial or gender.

### **Ethical Standards**

The code of conduct of the Company is set up to enhance the good corporate governance and behavior and to uphold the spirit of social responsibility and accountability. The code includes principles relating the Board ethical, communication channel and conflict of interest. The Board is of the view that it is not commercially beneficial to make available publicly the code of conduct on its website.

The Company has not established the Whistleblowing Policy and the Board may consider such policy in future.

### **Re-election of Directors**

In accordance with the provisions of the Company's Articles of Association, at least one-third (1/3) of the Directors, including Managing Director are subject to retirement by rotation at each Annual General Meeting and that all Directors shall retire and be eligible for re-election at least once in three (3) years.

In addition, a director who is over seventy (70) years of age is required to submit himself or herself for re-appointment annually in accordance with Section 129(6) of the Companies Act, 1965.

### **Board Meetings**

The Board meets at least four (4) times a year scheduled at quarterly basis with additional meetings convened as and when necessary.

During the financial year under review, there were a total of six (6) Board Meetings held and the attendance of the Directors is as follows:

<b><u>Name of Directors</u></b>	<b><u>Attendance</u></b>
Dato' Seri Mohd Shariff Bin Omar	6/6
Lin, Tsai-Rong	6/6
Lin, Kai-Min	6/6
Lin, Kai- Hsuan	5/6
Lin Hsu, Li-Chu	6/6
Hiew Seng	6/6



Corporate  
Governance Statement  
(cont'd)

## Board Committees

The Board is assisted by Audit Committee, Nomination Committee and Remuneration Committee in discharging its responsibilities and duties. Each Committee is operated within the defined terms of reference which have been approved by the Board. These Committees will address issues and risks that will affect the operation of the Group and to recommend measures to the Board on mitigate such risks.

### (i) Audit Committee

The summary on composition, terms of reference and activities of the Audit Committee are presented in the Audit Committee Report of the Annual Report.

### (ii) Nomination Committee

The Nomination Committee at present is comprised of three (3) Non-Executive Directors, majority of whom are independent.

The Nomination Committee met twice in the financial year 2014 with full attendance of all members. The Nomination Committee discharged its duties as follows:

- Reviewed the directors' retirement by rotation and nominate the re-election and re-appointment of retiring Directors;
- Reviewed the composition of the Board in reference to its size and mix of skills;
- Evaluated the effectiveness of the Board as a whole and the Board Committees;
- Appraised the core competencies and contribution of each individual Director;
- Reviewed the training programmes attended by the Directors, and recommend where necessary; and
- Reviewed the independence appraisal on Independent Director.

### (iii) Remuneration Committee

The Remuneration Committee is currently made up of three (3) Non-Executive Directors, majority of whom are independent.

The primary duty of the Remuneration Committee is to review and recommend the remuneration packages of Executive Directors are sufficiently attractive to retain such persons of high caliber, drawing from outside advice, if necessary. The Board as a whole determines the remuneration of Non-Executive Directors, and the respective Director is not allowed to participate in discussion of his/her own remuneration.

The Remuneration Committee met once during the financial year 2014 to review the remuneration packages for Executive Directors and Non-Executive Directors.

## Supply of Information

Notice of meetings, setting out the agenda and accompanied by the Board papers are given to all Directors prior to each Board Meeting to enable the Directors to peruse, obtain further information and/or seek further clarification on the matters to be deliberated.

All information within the Group is accessible to the Directors in furtherance of their duties and every Director has unhindered access to the advice and services of the Company Secretary. They are also entitled to seek independent professional advice, where necessary and in appropriate circumstances at the Group's expense.



Corporate  
Governance Statement  
(cont'd)

### Directors' Training

The Group acknowledges that continuous education is vital for the Board members to gain insight into the state of economy, technological advances, regulatory updates and management strategies. All Directors completed the Mandatory Accreditation Programme (MAP).

During the financial year, the Directors attended seminars and training programmes as part of their obligation to update themselves with current issues and changes.

The seminars/courses attended by the Directors are shown as follows:

<u>Name of Directors</u>	<u>Title of Seminars</u>	<u>Duration (Day)</u>
Dato' Mohd Shariff Bin Omar	MAP	1½
Lin, Tsai-Rong	2015 Budget Seminar & Recent Tax Development	½
Lin, Kai-Min	2015 Budget Seminar & Recent Tax Development	½
Lin, Kai-Hsuan	Automated Factory Design and Planning	1½
Lin Hsu, Li-Chu	2015 Budget Seminar & Recent Tax Development	½
Hiew Seng	Goods & Services Tax (GST)- A Preparatory Course for GST Consultants and Accountants	3
	Goods & Services Tax (GST)- A Preparatory Course for GST Consultants and Accountants- Session 2	3
	2015 Budget Seminar	1

The Board will continue to evaluate and determine the training needs of the Directors from time to time to enhance their skills and knowledge, where relevant, and to keep abreast with the new regulatory development and the Main Market Listing Requirements.

### Directors' Remuneration

The Directors' remuneration is determined at level which enables the Company to attract and retain Directors with the relevant experience and expertise to assist in managing the Group effectively. The aggregate of remuneration received by the Directors from the Company and its subsidiaries for the financial year ended 31 December 2014, are categorized into appropriate components as disclosed under Note 10 of the Audited Financial Statements.

## ACCOUNTABILITY AND AUDIT

### Financial Reporting

The Board aims to provide and present a balanced and meaningful assessment of the Group's financial performance and prospects at the end of the financial year, primarily through the annual financial statements, quarterly announcement of the financial results to shareholders as well as the Chairman's statement and review of the operations in this Annual Report.



## Corporate Governance Statement (cont'd)

### **Directors' Responsibility Statement for preparing the Financial Statements**

The Directors are responsible to ensure the Group and of the Company keep proper accounting records that disclose with reasonable accuracy on the financial position of the Group and of the Company.

In preparing the financial statements of the Group and of the Company, the Directors are of opinion that the Group and of the Company have adopted appropriate accounting policies consistently supported by reasonable and prudent judgements and estimates. The Directors also believe that all applicable approved accounting standards have been applied in accordance with the Financial Reporting Standards and confirm that the financial statements have been prepared on a going concern basis.

It is the Directors' responsibility to ensure the Group and of the Company that the financial statements for each financial year are drawn up in accordance with the provisions of the Companies Act, 1965 and the applicable Financial Reporting Standards in Malaysia, so as to give a true and fair view of the financial position of the Group and of the Company as at the end of the financial year and of their financial performance and cash flows for the financial year.

The Directors are also responsible for taking such steps that are reasonably open to them to safeguard the assets of the Group and of the Company and to prevent and detect fraud and other irregularities.

### **Risk Management and Internal Control**

The Board acknowledges its responsibility for the Group's systems of internal control which cover not only financial controls but also controls in relation to operations, compliance and risk management.

During the financial year, the Company outsourced the internal audit function whose role is to report directly to the Audit Committee. The internal audit function assists the Audit Committee in monitoring risks with independent review. Independent systematic assessments are carried out to ensure adequacy of internal controls, providing objective feedback and reports the Audit Committee to ensure compliance with the systems and standard operating procedures in the Group.

The internal auditor had adopted a risk-based approach towards the planning and conduct of audits that are consistent with the Group's established framework in designing, implementing and monitoring of its internal control systems.

Details of the activities carried out by the internal auditors during the year under review are set out in "the Audit Committee Report" of this Annual Report.

"The Statement on Risk Management and Internal Control" provides an overview of the Company's risk management framework and the state of internal controls within the Group presented in the Annual Report.

### **Relationships with Auditors**

The external auditors, on completion of their annual audit, express an opinion on the annual financial statements. The Board and the Audit Committee have established a formal and transparent relationship with the external auditors. The external auditors may from time to time throughout the financial year highlight to the Audit Committee and the Board on matters that require the Board's attention.

## **SHAREHOLDERS AND INVESTORS**

The Board always recognises the importance of communications with shareholders and institutional investors. In this respect, the Company disseminates information to its shareholders and investors through its Annual Report, timely public announcements and the quarterly financial results are released to the Bursa Malaysia Securities Berhad which provide the shareholders and investors with an overview of the Group's performances and operations.

The Board recognises the use of the Annual General Meeting as a principal forum for dialogue and to communicate with shareholders. Extraordinary General Meetings are held as and when required.

The Company has maintained a website at [www.cymao.com](http://www.cymao.com) for the access of shareholders and the general public to retrieve information of the Group. Investors and members of the public who wish to channel queries on matters relating to the Group may email to [info@cymao.com](mailto:info@cymao.com).



# AUDIT COMMITTEE REPORT

The Audit Committee of Cymao is pleased to present the Audit Committee Report for the financial year ended 31 December 2014.

## Composition

The Audit Committee is presently comprising of the following members:

Chairman	: Mr Hiew Seng	(Independent Director)
Members	: Dato' Seri Mohd Shariff Bin Omar	(Independent Non-Executive Director)
	: Mdm Lin Hsu, Li-Chu	(Non-Independent Non-Executive Director)

The Board evaluates the performance of members of the Audit Committee and all members of Audit Committee satisfied the test of independence based on the Main Market Listing Requirements. The Board assessed the Audit Committee members annually to ensure that they are able to discharge their functions, duties and responsibilities in accordance with the Terms of Reference of the Audit Committee to meet its objectives amongst others, in providing assistance to the Board in fulfilling its fiduciary responsibilities in the Group.

## Key Functions and Roles of Audit Committee and Attendance

The functions of the Audit Committee are to assist the Board in fulfilling its fiduciary responsibilities, particularly in relation to the Group's financial reporting and to examine the adequacy the Group's internal control systems and corporate governance. The Audit Committee also performs the role as focal point of communication between the Board, external auditor, internal auditor and the management.

The duties of the Audit Committee shall be to review and report to the Board on the following matters:

1. the nomination, appointment and re-appointment of external auditor, the audit fee and any questions of resignation and dismissal.
2. the external auditors' audit plan, the nature and scope of audit, the evaluation of the systems of internal control of the Company and the Group, the external auditors' management letter and management's response.
3. the external auditors' audit reports, areas of concern arising from the audit and any other matters the external auditors may wish to discuss (in the absence of management if necessary).
4. the extent of co-operation and assistance given by the employees to the external auditors.
5. the internal audit function,
  - review the adequacy of the scope, functions, competency and resources of the internal audit functions and the necessary authority to carry out its work;
  - review the internal audit programme and results of the internal audit processes or investigation undertaken and, where necessary, ensure that appropriate actions are taken on the recommendations of the internal audit function.
  - review any appraisal or assessment of the performance of members of the internal audit function;
  - approve any appointment or termination of senior staff members of the internal audit function; and
  - take cognizance of resignation of internal audit staff members and provide the resigning staff member an opportunity to submit his reasons for resigning.
6. the quarterly results and year end financial statements, prior to the approval by the Board of Directors, focusing particularly on:
  - changes in or implementation of major accounting policy changes;
  - significant adjustment arising from audit and unusual events;
  - the going concern assumption; and
  - compliance with accounting standards and other legal requirements;
7. any related party transaction and conflict of interest situation that may arise within the Company or the Group including any transaction, procedure or course of conduct that raises questions of management integrity.



*Audit  
Committee Report  
(cont'd)*

8. any other duties and responsibilities as may be prescribed by the Board from time to time.

During the financial year under review, there were five (5) Audit Committee meetings held. The attendance record of the Audit Committee members is as follows:

<b>Name of Members</b>	<b>Designation</b>	<b>No. of Meetings Attended</b>	<b>%</b>
Mr Hiew Seng	Chairman	5/5	100
Mdm Lin Hsu, Li-Chu	Member	5/5	100
Dato' Seri Mohd Shariff Bin Omar	Member	5/5	100

Other Board members and senior management staff attended the meetings upon invitation of the Committee to seek clarification on audit issues and information in relation to the operation of the Cymao Group. The internal auditor was present at the Audit Committee meetings to table the Internal Audit Planning Memorandum and Internal Audit Reports and hence briefed on matters arising from the reports.

During the financial year, the Audit Committee met the partner of external auditor at least on two (2) occasions of the committee meeting to review the Audit Planning Memorandum and the audited financial statements. The External Auditors were also invited to raise with the Audit Committee any significant matter for the attention of Audit Committee. The Audit Committee Chairman presented the recommendation of the Committee to the Board for approval on the quarterly financial reports and annual audited financial statements. Any significant matters raised by the External Auditors or Internal Auditors would be conveyed to the Board.

Issues deliberated and decisions arrived at during the Audit Committee meetings were recorded. The minutes of preceding Audit Committee meetings were tabled for confirmation at the following Audit Committee meeting, of which it is presented at the Board for notation.

#### **Summary Activities of the Audit Committee**

During the financial year, the Audit Committee discharged its duties as follows:

- reviewed the audit plan, scope and nature of audit for the Cymao Group with the external auditors;
- discussed and recommended the audited financial statements of the Company and of the Group for the Board's approval;
- reviewed the external auditors' report in relation to the audit for the year ended 31 December 2014;
- recommended the re-appointment of external auditors.
- reviewed, discussed and recommended the unaudited quarterly results of the Group to be presented to the Board of Directors for approval;
- reviewed the Internal Audit Plan and the scope of internal audit;
- reviewed the Internal Auditors' Reports and discuss on the matters highlighted by Internal Auditor;
- reviewed the Statement on Risk Management and Internal Control and the Audit Committee Report in respect of the financial year ended 31 December 2014 and presented to the Board's approval.

#### **Internal Audit Activities**

The activities carried out by the internal auditor during the financial year ended 31 December 2014 are as follows:

- conducted internal audit reviews according to the approved internal audit plan and presented the results of the audit reviews to the Audit Committee at the quarterly meetings; and
- followed up on the implementation of audit recommendations and management action plans, and reported to the Audit Committee the status of their implementation at the quarterly meetings of the Audit Committee.

The total cost incurred for the Group's internal audit function amounted to approximately RM8,000.00.



## RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its responsibility for the Group's system of internal controls which cover not only financial controls but also controls in relation to operations, compliance and risk management.

A set of policies and procedures is in place to ensure that assets are adequately protected against unauthorized use or disposal and that the interests of shareholders are safeguarded. The systems in place are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss.

The process of identification, evaluation and management of significant risks faced by the Group is carried out as part of the Group's normal business operation and management. Within the Group management team, the management organization structure and approval authority are defined outlining the respective management areas of responsibility and authority limits.

The Executive Directors have actively involved in the day-to-day operations of the Group. The Executive Directors ensure that all employees have clear understanding of their roles and responsibilities and that the Group's operations are carried out in accordance with standards set and expected by the Board.

During the financial year, the Company outsourced the internal audit function to an independent professional firm, whose remit is to the Audit committee. The Internal Auditor has carried out the internal audit covering the period under review and presented their report to the Audit Committee. The Audit Committee had deliberated on the contents of the report and is satisfied that appropriate actions are being taken to address all the weaknesses highlighted. The cost incurred for the Internal Audit function in respect of the financial year 2014 was RM 8,000.

The Board is of the view that the systems of internal control that have been implemented within the Group is sound and effective and have not resulted in any material losses and contingencies during the financial year 2014. The internal control procedures will be reviewed continuously in order to improve and strengthen the system to ensure ongoing adequacy, integrity and effectiveness as to safeguard the Group's assets and shareholders' investment.

The Group also received assurance from the Director who is in charge of finance that the internal control system is operating adequately and effectively, in all material aspects, based on the current internal control system.



## ADDITIONAL COMPLIANCE INFORMATION

### (a) Utilisation of Proceeds

The Company did not implement any fund raising exercise during the financial year.

### (b) Share Buy-Back

The shareholders of the Company, by an ordinary resolution in the last Annual General Meeting held on 21 June 2014 approved the Proposed Renewal of Authority for the Purchase of Own Shares by the Company ("Share Buy-Back Scheme) up to 10% of its own issued and paid-up ordinary share capital of RM1.00 each.

During the financial year, the Company had purchased its own shares in total of 1,100,000 units from the open market. Details of the shares so purchased are as follows:

Date of Purchase	No. of Shares Purchased	Lowest price Per Share RM	Highest price Per Share RM	Average cost Per Share RM	Total Consideration RM
19-02-2014	500,000	0.36	0.39	0.37	186,000.00
22-04-2014	600,000	0.50	0.50	0.50	300,000.00

On 14 May 2014, the Company resold its 80,000 treasury shares at the weighted average price of RM0.48 per share at the open market. As at 31 December 2014, the total treasury shares in the Company stood at 1,464,500 shares and none of these treasury shares were cancelled during the financial year.

### (c) Options, Warrants or Convertible Securities

No options, warrants or convertible securities in the Company were issued or exercised during the financial year.

### (d) American Depository Receipt (ADR) or Global Depository Receipt (GDR) Programme

The Company did not sponsor any ADR or GDR programmes during the financial year.

### (e) Sanctions and/or Penalties

There were no sanctions or penalties imposed by any regulatory bodies on the Company or its subsidiaries, or on the Directors or management of the Company or its subsidiaries during the financial year.

### (f) Non-Audit Fees

The non-audit fees of RM2,000.00 were paid by the Group to the external auditors during the financial year.

### (g) Variation in Results

There was no material variance between the audited results for the financial year ended 31 December 2014 and the unaudited results released for the quarter ended 31 December 2014 for the Group.

### (h) Profit Guarantee

During the financial year, there was no profit guarantee given by the Company and its subsidiaries.

### (i) Material Contracts

There were no material contracts, including contract relating to loan, entered into by the Company and/or its subsidiaries involving Directors and major shareholders that are still subsisting at the end of the financial year or since the end of the previous financial year.

### (j) Recurrent Related Party Transactions

There were no related party transactions of a revenue or trading nature during the financial year under review.



## CORPORATE SOCIAL RESPONSIBILITY STATEMENT

The Board recognizes the importance of playing its role as a socially responsible corporate citizen on the workplace, community, environment and marketplace. The good corporate governance through practising accountability, honesty, transparency coupled with effective adoption of corporate social responsibility will ensure sustainability in the competitive corporate world and positive influence on the Group's business strategy and performance in the short-term and long-term. The Corporate Social Responsibility accentuated by the Cymao Group is broadly divided into four (4) focal areas as follows:

### 1. The Workplace

Cymao Group places importance to its human capital as the most valuable asset. The Group has conducted various in-house training programmes which are job-related in nature for the required skills, knowledge and experience. Cymao also provides a safe and healthy conducive working condition for its employees and factory workers. Preventive actions and risk mitigation measures such as fire drills, factory safety site briefings are conducted from time to time. The Board believes in continuous learning and human capital development will produce effective performance, high commitment in all levels of employees and ultimately contributes an added value to the Group as a whole.

### 2. The Community

The Group plays its role actively in creating employment and job opportunities for fresh graduates and other skill workers that help the government in reducing the unemployment, and has contributed construction material to the Sabah Rugby Club. During the year, Cymao has also sponsored mini book drives for small villages and the UN refugees.

### 3. The Environment

The Group identifies the importance in preserving environment and has taken efforts on waste recycle. Cymao reuses its wood waste and combined with resin turn into composite material suitable for use as disposables in construction, temporary flooring and packing material. Cymao has also extended its contribution to the conservation of wildlife by working closely with the Department of Forestry in Sabah to provide wood housing for endangered bird species such as hornbill and owl. Furthermore, Cymao has also assisted the Sepilok Orang Utan Sanctuary and the newly established Borneo Sun Bear Conservation Center in preparing the near natural bedding material for these endangered species. As an on-going contribution, the Group is actively involved with the Forestry Research Centre in identifying commercially viable timber species for the forest replantation project. The Group has put in efforts to reduce the usage of fumigant in export packaging material by working closely with the Agricultural Department and adopting the Heat Treatment System by utilizing recycled waste steam generated from the production process.

### 4. The Marketplace

At the marketplace, Cymao Group operates in tandem with its vision through sound business practices, good corporate governance and effective management with the aim to enhance the stakeholders' value.

As a socially responsible corporate citizen, the Group's efforts are evident in its products certificates accorded such as the FSC Chain-of-Custody Certificate issued by SGS South Africa (Pty) Ltd, an independent certification body from South Africa for the products compliance with the rules of Forest Stewardship Council, and the CE Certificate of Factory Production Control issued by BM Trada Certification Ltd, an independent UK certification body certifies on the structural plywood manufactured by Cymao Group which are in compliance with the EU Construction Product Directive.

Cymao complies with the Japanese Agriculture Standard (JAS) as certified by the Registered Overseas Certifying Bodies under the PT MutuAgung Lestari, an independent certification body from Indonesia. With this certification, the Cymao Group will have a more competitive edge to market its products in Japan.

The Cymao Group obtained another certification from PT MutuAgung (TP-6) for the CARB (California Air Resources Board) certificate as it complies with the new regulation of the CARB-ATCM (Air Toxic Contaminant Measure) for our composite wood products.



## **FINANCIAL STATEMENTS**

<b><u>20</u></b>	Directors' Report	<b><u>28</u></b>	Statements of Financial Position
<b><u>23</u></b>	Statement by Directors	<b><u>30</u></b>	Statements of Changes in Equity
<b><u>23</u></b>	Statutory Declaration	<b><u>32</u></b>	Statements of Cash Flows
<b><u>24</u></b>	Independent Auditors' Report	<b><u>34</u></b>	Notes to the Financial Statements
<b><u>26</u></b>	Statements of Profit or Loss		
<b><u>27</u></b>	Statements of Other Comprehensive Income		



# DIRECTORS' REPORT

## DIRECTORS' REPORT

The directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2014.

## PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding.

The principle activities of the subsidiaries are stated in Note 15 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

## RESULTS

	Group RM	Company RM
Loss net of tax	(15,644,459)	(8,497,977)

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature other than the effects arising from the impairment loss on investment in subsidiary company RM7,500,000 which resulting in an increase in loss, net of tax of the Company and bad debts written off RM4,516,464 which resulting in an increase in loss, net of tax of Group.

## DIRECTORS

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Dato Seri Mohd Shariff Bin Omar  
Lin, Tsai-Rong  
Lin, Kai-Min  
Lin, Kai-Hsuan  
Lin Hsu, Li-Chu  
Hiew Seng

## DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full-time employee of the Company as shown in Note 10 to the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in Note 24 to the financial statements.



## DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company during the financial year were as follows:

	Number of Ordinary Shares of RM1 Each			
	1.1.2014	Acquired	Sold	31.12.2014
<b>Direct Interest:</b>				
Lin, Tsai-Rong	21,100,000	–	–	21,100,000
Lin, Kai-Min	7,973,750	–	–	7,973,750
Lin, Kai-Hsuan	4,330,500	–	–	4,330,500
Lin Hsu, Li-Chu	222,500	–	–	222,500
Hiew Seng	62,500	–	–	62,500
<b>Indirect Interest:</b>				
Lin, Tsai-Rong	650,000#	–	–	650,000
Lin Hsu, Li-Chu	650,000#	–	–	650,000

# Interest by virtue of shares held by their children

Lin, Tsai-Rong by virtue of his interests in shares in the Company is also deemed interested in shares of all the Company's subsidiaries to the extent the Company has an interest.

None of the other directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

## TREASURY SHARES

During the financial year, the Company repurchased 1,100,000 of its issued ordinary shares from open market at an average price of RM0.45 per share. The total consideration paid for the repurchase including transaction costs was RM489,548. The shares repurchased are being held as treasury shares in accordance with Section 67A of the Companies Act, 1965.

During the financial year, 80,000 ordinary shares of RM1 each were sold in the open market value at an average price of RM0.48 per share. The total consideration received for sold minus transaction cost was RM38,295. As at 31 December 2014, the Company held as treasury shares a total of 1,464,500 of its 75,000,000 issued ordinary shares. Such treasury shares are held at a carrying amount of RM630,909 and further relevant details are disclosed in Note 22 to the financial statements

## OTHER STATUTORY INFORMATION

- (a) Before the statements of profit or loss and statements of other comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.



### **OTHER STATUTORY INFORMATION (Continued)**

- (b) At the date of this report, the directors are not aware of any circumstances which would render:
- (i) the amount written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the company inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) At the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

### **AUDITORS**

The auditors, Ernst & Young, retire and are not seeking re-appointment.

Signed on behalf of the Board in accordance with a resolution of the directors dated 30 April 2015.

**LIN, KAI-MIN**

**LIN, TSAI-RONG**



## STATEMENT BY DIRECTORS

*Pursuant to Section 169(15) of the Companies Act, 1965*

We, **Lin, Kai-Min** and **Lin, Tsai-Rong**, being two of the directors of **Cymao Holdings Berhad**, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 26 to 75 give a true and fair view of the financial position of the Group and of the Company as at 31 December 2014 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

The information set out in Note 32 to the financial statements have been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

Signed on behalf of the Board in accordance with a resolution of the directors dated 30 April 2015.

**LIN, KAI-MIN**

**LIN, TSAI-RONG**

## STATUTORY DECLARATION

*Pursuant to Section 169(16) of the Companies Act, 1965*

I, **Lin, Kai-Min**, being the director primarily responsible for the financial management of **Cymao Holdings Berhad**, do solemnly and sincerely declare that the accompanying financial statements set out on pages 26 to 76 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly  
declared by the abovenamed  
Lin, Kai-Min at Sandakan in the  
State of Sabah on 30 April 2015.

**LIN, KAI-MIN**

Before me,

**RAMSAH BINTI MOHD TAHA**  
Commissioner for Oaths  
S-029



# INDEPENDENT AUDITORS' REPORT

to the members of CYMAO HOLDINGS BERHAD (*Incorporated in Malaysia*)

## REPORT ON THE FINANCIAL STATEMENTS

We have audited the financial statements of Cymao Holdings Berhad, which comprise statements of financial position as at 31 December 2014 of the Group and of the Company, and statements of profit or loss, statements of other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 26 to 75.

### ***Directors' responsibility for the financial statements***

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2014 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (c) The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification and did not include any comment required to be made under Section 174(3) of the Act.



*Independent  
Auditors' Report  
(cont'd)*

## **OTHER REPORTING RESPONSIBILITIES**

The supplementary information set out in Note 32 on page 76 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

## **OTHER MATTERS**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the requirements of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Ernst & Young**  
AF: 0039  
Chartered Accountants

**Chong Ket Vui, Dusun**  
2944/01/17 (J)  
Chartered Accountant

Sandakan, Malaysia  
30 April 2015



## STATEMENTS OF PROFIT OR LOSS

For the Financial Year Ended 31 December 2014

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
Revenue	4	116,726,248	115,266,428	–	–
Cost of sales		(113,241,418)	(109,874,388)	–	–
<b>Gross profit</b>		3,484,830	5,392,040	–	–
<b>Other items of income</b>					
Interest income	5	66,246	55,955	–	–
Other income	6	820,617	2,185,847	4,059	176,024
<b>Other items of expense</b>					
Selling and marketing expenses		(4,165,593)	(5,704,554)	–	–
Administrative expenses		(8,607,395)	(7,260,693)	(587,059)	(456,529)
Finance costs	7	(247,346)	(317,108)	–	–
Other expenses		(5,055,787)	(448,228)	(7,914,977)	(7,042,281)
<b>Loss before tax</b>	8	(13,704,428)	(6,096,741)	(8,497,977)	(7,322,786)
Income tax expense	11	(1,940,031)	(339,677)	–	–
<b>Loss net of tax</b>		(15,644,459)	(6,436,418)	(8,497,977)	(7,322,786)
<b>Loss attributable to owners of the Company</b>		(15,644,459)	(6,436,418)	(8,497,977)	(7,322,786)
<b>Loss per share attributable to owners of the Company (sen):</b>					
Basic	12	(21.21)	(8.59)		
Diluted	12	–	–		



## STATEMENTS OF OTHER COMPREHENSIVE INCOME

*For the Financial Year Ended 31 December 2014*

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
<b>Loss net of tax</b>		(15,644,459)	(6,436,418)	(8,497,977)	(7,322,786)
<b>Other Comprehensive Expense:</b>					
Item may recycled subsequently to profit or loss					
Foreign currency translation		–	(10,018)	–	–
<b>Total comprehensive loss for the year</b>		(15,644,459)	(6,446,436)	(8,497,977)	(7,322,786)
<b>Total comprehensive loss attributable to owners of Company</b>		(15,644,459)	(6,446,436)	(8,497,977)	(7,322,786)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.



# STATEMENTS OF FINANCIAL POSITION

As at 31 December 2014

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
<b>ASSETS</b>					
<b>Non-Current Assets</b>					
Property, plant and equipment	13	41,878,142	50,001,827	41,964	62,945
Land use rights	14	962,200	1,015,430	–	–
Investments in subsidiaries	15	–	–	79,066,937	89,331,597
Deferred tax assets	16	–	1,700,000	–	–
Other receivables	17	1,644,900	1,629,792	–	–
		44,485,242	54,347,049	79,108,901	89,394,542
<b>Current Assets</b>					
Inventories	18	31,406,452	30,721,139	–	–
Trade and other receivables	17	18,946,192	18,764,841	13,323,959	13,526,661
Tax refundable		96,239	50,214	–	–
Cash and bank balances	19	4,666,757	6,976,304	178,287	32,118
		55,115,640	56,512,498	13,502,246	13,558,779
<b>Total Assets</b>		<b>99,600,882</b>	<b>110,859,547</b>	<b>92,611,147</b>	<b>102,953,321</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Current Liabilities</b>					
Income tax payable		155	76,853	–	–
Loans and borrowings	20	7,387,379	4,473,154	–	–
Trade and other payables	21	9,213,937	7,133,219	13,355,274	14,752,155
		16,601,471	11,683,226	13,355,274	14,752,155
<b>Net Current Assets/(Liabilities)</b>		<b>38,514,169</b>	<b>44,829,272</b>	<b>146,972</b>	<b>(1,193,376)</b>

Statements of  
Financial Position  
(cont'd)

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
<b>Non-Current Liabilities</b>					
Deferred tax liabilities	16	1,782,641	1,776,337	–	–
Loans and borrowings	20	1,589,615	1,681,054	–	–
		3,372,256	3,457,391	–	–
<b>Total Liabilities</b>		19,973,727	15,140,617	13,355,274	14,752,155
<b>Net Assets</b>		<b>79,627,155</b>	<b>95,718,930</b>	<b>79,255,873</b>	<b>88,201,166</b>
<b>Equity attributable to owners of the Company</b>					
Share capital	22	75,000,000	75,000,000	75,000,000	75,000,000
Share premium	22	17,374,387	17,374,387	17,374,387	17,374,387
Treasury shares	22	(630,909)	(183,593)	(630,909)	(183,593)
Other reserves	23	–	–	–	–
(Accumulated losses)/ retained earnings		(12,116,323)	3,528,136	(12,487,605)	(3,989,628)
<b>Total Equity</b>		<b>79,627,155</b>	<b>95,718,930</b>	<b>79,255,873</b>	<b>88,201,166</b>
<b>Total Equity and Liabilities</b>		<b>99,600,882</b>	<b>110,859,547</b>	<b>92,611,147</b>	<b>102,953,321</b>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.



## STATEMENTS OF CHANGES IN EQUITY

For the Financial Year Ended 31 December 2014

	<----- Attributable to owners of the Company ----->					
	Equity, Total RM	Share Capital RM	Share Premium RM	Treasury Shares RM	Retained Earnings/ (Accumulated Losses) RM	Foreign Currency Translation Reserve RM
<b>2014</b>						
<b>Group</b>						
<b>Opening balance at 1 January 2014</b>	95,718,930	75,000,000	17,374,387	(183,593)	3,528,136	-
Loss for the year	(15,644,459)	-	-	-	(15,644,459)	-
<b>Transaction with owners:</b>						
Purchase of treasury shares	(485,716)	-	-	(485,716)	-	-
Re-issuance of treasure shares	38,400	-	-	38,400	-	-
<b>Closing balance at 31 December 2014</b>	79,627,155	75,000,000	17,374,387	(630,909)	(12,116,323)	-
<b>2013</b>						
<b>Group</b>						
<b>Opening balance at 1 January 2013</b>	102,308,821	75,000,000	17,374,387	(40,138)	9,964,554	10,018
Foreign currency translation	(281,968)	-	-	-	-	(281,968)
Transfer to profit and loss	271,950	-	-	-	-	271,950
Total other comprehensive loss	(10,018)	-	-	-	-	(10,018)
Loss for the year	(6,436,418)	-	-	-	(6,436,418)	-
<b>Transaction with owners:</b>						
Acquisition of treasury shares	(143,455)	-	-	(143,455)	-	-
<b>Closing balance at 31 December 2013</b>	95,718,930	75,000,000	17,374,387	(183,593)	3,528,136	-

Statements of  
Changes in Equity  
(cont'd)

	Equity, Total RM	<----- Non-Distributable ----->			Accumulated Losses RM
		Share Capital RM	Share Premium RM	Treasury Shares RM	
<b>2014</b>					
<b>Company</b>					
<b>Opening balance at 1 January 2014</b>	88,201,166	75,000,000	17,374,387	(183,593)	(3,989,628)
Total comprehensive loss for the year	(8,497,977)	–	–	–	(8,497,977)
<b>Transaction with owners:</b>					
Purchase of treasury shares	(485,716)	–	–	(485,716)	–
Re-issuance of treasury shares	38,400	–	–	38,400	–
<b>Closing balance at 31 December 2014</b>	79,255,873	75,000,000	17,374,387	(630,909)	(12,487,605)
<b>2013</b>					
<b>Company</b>					
<b>Opening balance at 1 January 2013</b>	95,667,407	75,000,000	17,374,387	(40,138)	3,333,158
Total comprehensive loss for the year	(7,322,786)	–	–	–	(7,322,786)
<b>Transaction with owners:</b>					
Acquisition of treasury shares	(143,455)	–	–	(143,455)	–
<b>Closing balance at 31 December 2013</b>	88,201,166	75,000,000	17,374,387	(183,593)	(3,989,628)



# STATEMENTS OF CASH FLOWS

For the Financial Year Ended 31 December 2014

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
<b>Operating Activities</b>					
Loss before tax		(13,704,428)	(6,096,741)	(8,497,977)	(7,322,786)
<u>Adjustments for:</u>					
Amortisation of land use rights	8	53,230	53,230	-	-
Gain from winding up of a subsidiary company		-	(304,140)	-	-
Depreciation of property, plant and equipment	13	9,156,306	9,793,799	20,981	21,845
Finance costs	7	247,346	317,108	-	-
Stock loss		1,782	-	-	-
Loss on disposal of raw materials		33,691	-	-	-
Gain on disposal of property, plant and equipment		(63,099)	(392,920)	-	-
Gain on disposal of subsidiary company		(227,181)	-	-	-
Impairment loss on investment in subsidiary		-	-	7,500,000	3,293,759
Allowance for doubtful debts - amount due from subsidiary company		-	-	-	3,741,679
Loss on disposal of subsidiary		-	-	414,977	-
Bad debts written off	8	4,516,464	-	-	-
Interest income	5	(66,246)	(55,955)	-	-
Allowance for doubtful debts		255,021	-	-	-
Net loss/(gain) of unrealised foreign exchange	8	225,355	(29,669)	-	-
Written off of property, plant and equipment	8	47,354	-	-	-
<b>Total adjustments</b>		<b>14,180,023</b>	<b>9,381,453</b>	<b>7,935,958</b>	<b>7,057,283</b>
Operating cash flows before changes in working capital		475,595	3,284,712	(562,019)	(265,503)
<u>Changes in working capital</u>					
(Increase)/decrease in inventories		(720,786)	2,789,525	-	-
(Increase)/decrease in trade and other receivables		(5,195,057)	4,210,072	202,702	(3,727,714)
Increase/(decrease) in trade and other payables		2,813,600	(6,076,216)	(1,396,881)	3,798,757
<b>Total changes in working capital</b>		<b>(3,102,243)</b>	<b>923,381</b>	<b>(1,194,179)</b>	<b>71,043</b>
Cash flows (used in)/from operations		(2,626,648)	4,208,093	(1,756,198)	(194,460)
Interest paid		(247,346)	(317,108)	-	-
Tax refunded		125,444	-	-	-
Tax paid		(481,894)	(263,483)	-	-
<b>Net cash flows (used in)/from operating activities</b>		<b>(3,230,444)</b>	<b>3,627,502</b>	<b>(1,756,198)</b>	<b>(194,460)</b>



Statements of  
Cash Flows  
(cont'd)

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
<b>Investing Activities</b>					
Net cash inflow of disposal of investment in subsidiaries		2,345,942	–	2,349,683	–
Purchase of property, plant and equipment		(4,290,761)	(2,977,065)	–	–
Proceeds from disposal of plant and equipment		424,000	1,569,573	–	–
Capital return from investment in subsidiary company		–	308,000	–	308,000
Increase in short-term deposits with a licensed bank		(42,313)	(55,255)	–	–
Interest received		66,246	55,955	–	–
Net cash (used in)/from investing activities		(1,496,886)	(1,098,792)	2,349,683	308,000
<b>Financing Activities</b>					
Drawdown of foreign currency trade loan		1,445,615	–	–	–
Purchase of treasury shares		(485,716)	(143,455)	(485,716)	(143,455)
Proceed from re-issuance of treasury share		38,400	–	38,400	–
Proceeds from bankers' acceptance		13,309,000	16,798,000	–	–
Repayment of bankers' acceptance		(11,848,000)	(17,447,000)	–	–
Repayment of foreign currency trade loan		(495,859)	–	–	–
Repayment of term loan		(91,439)	(88,798)	–	–
Net cash flows from/(used in) financing activities		1,872,001	(881,253)	(447,316)	(143,455)
<b>Net (decrease)/increase in cash and cash equivalents</b>		(2,855,329)	1,647,457	146,169	(29,915)
<b>Cash and cash equivalents at beginning of year</b>		5,320,024	3,672,567	32,118	62,033
<b>Cash and cash equivalents at end of year</b>	19	2,464,695	5,320,024	178,287	32,118

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

*For the Financial Year Ended 31 December 2014*

## 1. CORPORATE INFORMATION

The Company is a public limited liability company incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at MPT 4604, 3rd Floor, Lot 15 - 16, Block B, Bandaran Baru, Jalan Baru, 91000 Tawau, Sabah. The principal place of business of the Company is located at 9.1 KM, Jalan Batu Sapi, 90000 Sandakan, Sabah.

The principal activity of the Company is investment holding.

The principle activities of the subsidiaries are stated in Note 15 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of Preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards (MFRS), International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements have been prepared on a historical cost basis, except as disclosed in the accounting policies below.

The financial statements are presented in Ringgit Malaysia (RM).

### 2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 January 2014, the Group and the Company adopted the following new and amended MFRSs and IC Interpretations mandatory for annual financial periods beginning on or after 1 January 2014.

Description	Effective for annual periods beginning on or after
Amendments to MFRS 132: Offsetting Financial Assets and Financial Liabilities	1 January 2014
Amendments to MFRS 10, MFRS 12 and MFRS 127: Investment Entities	1 January 2014
Amendments to MFRS 136: Recoverable Amount Disclosures for Non-financial Assets	1 January 2014
Amendments to MFRS 139: Novation of Derivation and Continuation of Hedge Accounting	1 January 2014
IC Interpretation 21: Levies	1 January 2014

The adoption of the above new and amended MFRSs and IC Interpretation did not have any effect on financial performance or position and policy of the Group and of the Company.



Notes to the  
Financial Statements  
(cont'd)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.3 Standards issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and the Company's financial statements are disclosed below. The Group and the Company intend to adopt these standards, if applicable, when they become effective:

<b>Description</b>	<b>Effective for annual periods beginning on or after</b>
Amendments to MFRS 119: Defined Benefit Plans: Employee Contributions	1 July 2014
Annual Improvements to MFRSs 2010–2012 Cycle	1 July 2014
Annual Improvements to MFRSs 2011–2013 Cycle	1 July 2014
Annual Improvements to MFRSs 2012–2014 Cycle	1 January 2016
Amendments to MFRS 116 and MFRS 138: Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016
Amendments to MFRS 116 and MFRS 141: Agriculture: Bearer Plants	1 January 2016
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	1 January 2016
Amendments to MFRS 11: Accounting for Acquisitions of Interests in Joint Operations	1 January 2016
Amendments to MFRS 127: Equity Method in Separate Financial Statements	1 January 2016
Amendments to MFRS 101: Disclosure Initiative	1 January 2016
Amendments to MFRS 10, MFRS 12 and MFRS 128: Investment Entities: Applying the Consolidation Exception	1 January 2016
MFRS 14: Regulatory Deferral Accounts	1 January 2016
MFRS 15: Revenue from Contracts with Customers	1 January 2017
MFRS 9: Financial Instruments	1 January 2018

#### **Amendments to MFRS 127: Equity Method in Separate Financial Statements**

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associate in their separate financial statements. Entities already applying MFRS and electing to change to the equity method in its separate financial statements will have to apply this change retrospectively. For first-time adopters of MFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to MFRS. The amendments are effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments will not have any impact on the Group's and the Company's financial statements.

#### **Amendments to MFRS 101: Disclosure Initiatives**

The amendments to MFRS 101 include narrow-focus improvements in the following five areas:

- Materiality
- Disaggregation and subtotals
- Notes structure
- Disclosure of accounting policies
- Presentation of items of other comprehensive income arising from equity accounted investments

The Directors of the Company do not anticipate that the application of these amendments will have a material impact on the Group's and the Company's financial statements.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.3 Standards issued but not yet effective (continued)

#### **Amendments to MFRS 10, MFRS 12 and MFRS 128: Investment Entities: Applying the Consolidation Exception**

The amendments clarify that the exemption from presenting consolidated financial statements applies to a parent entity that is a subsidiary of an investment entity, when the investment entity measures all of its subsidiaries at fair value. The amendments further clarify that only a subsidiary that is not an investment entity itself and provides support services to the investment entity is consolidated. In addition, the amendments also provides that if an entity that is not itself an investment entity has an interest in an associate or joint venture that is an investment entity, the entity may, when applying the equity method, retain the fair value measurement applied by that investment entity associate or joint venture to the investment entity associate's or joint venture's interests in subsidiaries.

The amendments are to be applied retrospectively and are effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments will not have any impact on the Group's and the Company's financial statements.

#### **MFRS 15: Revenue from Contracts with Customers**

MFRS 15 establishes a new five-step models that will apply to revenue arising from contracts with customers. MFRS 15 will supersede the current revenue recognition guidance including MFRS 118 Revenue, MFRS 111 Construction Contracts and the related interpretations when it becomes effective.

The core principle of MFRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under MFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2017 with early adoption permitted. The Group is currently assessing the impact of MFRS 15 and plans to adopt the new standard on the required effective date.

#### **MFRS 9: Financial Instruments**

In November 2014, MASB issued the final version of MFRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces MFRS 139 Financial Instruments: Recognition and Measurement and all previous versions of MFRS 9. The standard introduces new requirements for classification and measurement, impairment and hedge accounting. MFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. The adoption of MFRS 9 will have an effect on the classification and measurement of the Group's financial assets, but no impact on the classification and measurement of the Group's financial liabilities.

#### **Annual Improvements to MFRSs 2010–2012 Cycle**

The Annual Improvements to MFRSs 2010-2012 Cycle include a number of amendments to various MFRSs, which are summarised below. The Directors of the Company do not anticipate that the application of these amendments will have a significant impact on the Group's and the Company's financial statements.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.3 Standards issued but not yet effective (continued)

#### Annual Improvements to MFRSs 2010–2012 Cycle (continued)

##### *MFRS 3 Business Combinations*

The amendments to MFRS 3 clarifies that contingent consideration classified as liabilities (or assets) should be measured at fair value through profit or loss at each reporting date, irrespective of whether the contingent consideration is a financial instrument within the scope of MFRS 9 or MFRS 139. The amendments are effective for business combinations for which the acquisition date is on or after 1 July 2014.

##### *MFRS 8 Operating Segments*

The amendments are to be applied retrospectively and clarify that:

- an entity must disclose the judgements made by management in applying the aggregation criteria in MFRS 8, including a brief description of operating segments that have been aggregated and the economic characteristics used to assess whether the segments are similar; and
- the reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker.

##### *MFRS 116 Property, Plant and Equipment and MFRS 138 Intangible Assets*

The amendments remove inconsistencies in the accounting for accumulated depreciation or amortisation when an item of property, plant and equipment or an intangible asset is revalued. The amendments clarify that the gross carrying amount is adjusted in a manner consistent with the revaluation of the carrying amount of the asset and that accumulated depreciation/amortisation is the difference between the gross carrying amount and the carrying amount after taking into account accumulated impairment losses.

##### *MFRS 124 Related Party Disclosures*

The amendments clarify that a management entity providing key management personnel services to a reporting entity is a related party of the reporting entity. The reporting entity should disclose as related party transactions the amounts incurred for the service paid or payable to the management entity for the provision of key management personnel services.

#### Annual Improvements to MFRSs 2011–2013 Cycle

The Annual Improvements to MFRSs 2011-2013 Cycle include a number of amendments to various MFRSs, which are summarised below. The Directors of the Company do not anticipate that the application of these amendments will have a significant impact on the Group's and the Company's financial statements.

##### *MFRS 3 Business Combinations*

The amendments to MFRS 3 clarify that the standard does not apply to the accounting for formation of all types of joint arrangement in the financial statements of the joint arrangement itself. This amendment is to be applied prospectively.

##### *MFRS 13 Fair Value Measurement*

The amendments to MFRS 13 clarify that the portfolio exception in MFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of MFRS 9 (or MFRS 139 as applicable).



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.3 Standards issued but not yet effective (continued)**

#### **Annual Improvements to MFRSs 2011–2013 Cycle (continued)**

##### *MFRS 140 Investment Property*

The amendments to MFRS 140 clarify that an entity acquiring investment property must determine whether:

- the property meets the definition of investment property in terms of MFRS 140; and
- the transaction meets the definition of a business combination under MFRS 3, to determine if the transaction is a purchase of an asset or is a business combination.

#### **Annual Improvements to MFRSs 2012–2014 Cycle**

The Annual Improvements to MFRSs 2012-2014 Cycle include a number of amendments to various MFRSs, which are summarised below. The Directors of the Company do not anticipate that the application of these amendments will have a significant impact on the Group's and the Company's financial statements.

##### *MFRS 5 Non-current Assets Held for Sale and Discontinued Operations*

The amendment to MFRS 5 clarifies that changing from one of these disposal methods to the other should not be considered to be a new plan of disposal, rather it is a continuation of the original plan. There is therefore no interruption of the application of the requirements in MFRS 5.

The amendment also clarifies that changing the disposal method does not change the date of classification. This amendment is to be applied prospectively to changes in methods of disposal that occur in annual periods beginning on or after 1 January 2016, with earlier application permitted.

##### *MFRS 7 Financial Instruments: Disclosures*

The amendment clarifies that a servicing contract that includes a fee can constitute continuing involvement in a financial asset. An entity must assess the nature of the fee and arrangement against the guidance for continuing involvement in MFRS 7 in order to assess whether the disclosures are required.

In addition, the amendment also clarifies that the disclosures in respect of offsetting of financial assets and financial liabilities are not required in the condensed interim financial report.

##### *MFRS 134 Interim Financial Reporting*

MFRS 134 requires entities to disclose information in the notes to the interim financial statements 'if not disclosed elsewhere in the interim financial report'.

The amendment states that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the greater interim financial report (e.g., in the management commentary or risk report). The other information within the interim financial report must be available to users on the same terms as the interim financial statements and at the same time.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.4 Basis of consolidation and business combinations

#### a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied for like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- de-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- de-recognises the carrying amount of any non-controlling interest;
- de-recognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

#### b) Business combination and goodwill

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in profit or loss.

The Group elects for each individual business combination, whether non-controlling interest in the acquire (if any), that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation, is recognised on the acquisition date at fair value, or at non-controlling interest's proportionate share of the acquiree's identifiable net assets. Other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by another MFRS.



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.4 Basis of consolidation and business combinations (continued)**

#### **b) Business combination and goodwill (continued)**

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as gain on bargain purchase in profit or loss on the acquisition date.

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The cash-generating units to which goodwill have been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates.

### **2.5 Foreign currency**

The financial statements are presented in Ringgit Malaysia (RM), which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### **a) Transactions and balances**

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

#### **b) Consolidated financial statements**

For consolidation purpose, the assets and liabilities of foreign operations are translated into RM at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the exchange rates prevailing at the date of the transactions. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

### **2.6 Property, plant and equipment**

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.6 Property, plant and equipment (continued)

Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Leasehold lands are amortised over the remaining period of the lease. Freehold land has unlimited useful life and therefore is not depreciated.

Depreciation of other property, plant and equipment is provided for on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings	2% - 10%
Plant and machinery	7% - 20%
Motor vehicles	20%
Furniture, fixtures and equipment	7% - 33%
Renovations	10% - 20%

Assets under construction are not depreciated as these assets are not yet available for use.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual values, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the assets is included in the profit or loss in the year the asset is derecognised.

### 2.7 Land use rights

Land use rights are initially measured at cost. Following initial recognition, land use rights are measured at cost less accumulated amortisation and accumulated impairment losses. The land use rights are amortised over their lease terms.

### 2.8 Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit or loss in expense categories consistent with the function of the impaired asset, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.8 Impairment of non-financial assets (continued)**

An assessment is made at each reporting date to determine whether there is any indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

### **2.9 Subsidiaries**

A subsidiary is an investee that is controlled by the Group. The Group controls and investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

### **2.10 Current versus non-current classification**

The Group presents assets and liabilities in statement of financial position based on current/non-current classification. An asset as current when it is:

- Expected to be realised or intended to sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current. A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

### **2.11 Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

#### **a) Financial assets**

##### **Initial recognition and measurement**

Financial assets are classified, at initial recognition, as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, available-for-sale financial assets, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.11 Financial instruments (continued)

#### a) Financial assets (continued)

##### Initial recognition and measurement (continued)

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

##### Subsequent measurement

For purposes of subsequent measurement financial assets are classified in four categories:

- Financial assets at fair value through profit or loss
- Loans and receivables
- Held-to-maturity investments
- Available-for-sale financial investments

The Group and the Company do not have financial assets held-to-maturity and available-for-sale financial assets.

##### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading and financial assets designated upon initial recognition at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments as defined by MFRS 139. The Group has not designated any financial assets at fair value through profit or loss. Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value presented as finance costs (negative net changes in fair value) or finance income (positive net changes in fair value) in the statement of profit or loss.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss. Re-assessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss.

##### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method, less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the statement of profit or loss. The losses arising from impairment are recognised in the statement of profit or loss in finance costs for loans and in cost of sales or other operating expenses for receivables.

This category generally applies to trade and other receivables. For more information on receivables, refer to Note 17.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.11 Financial instruments (continued)

#### a) Financial assets (continued)

##### Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the group's consolidated statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### b) Impairment of financial assets

The Group assesses, at each reporting date, whether there is objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that has occurred since the initial recognition of the asset (an incurred 'loss event'), has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

##### Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate.



## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.11 Financial instruments (continued)

#### b) Impairment of financial assets (continued)

##### Financial assets carried at amortised cost (continued)

The carrying amount of the asset is reduced through the use of an allowance account and the loss is recognised in statement of profit or loss. Interest income (recorded as finance income in the statement of profit or loss) continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group. If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to finance costs in the statement of profit or loss.

#### c) Financial liabilities

##### Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

##### Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

##### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by MFRS 139. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the statement of profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in MFRS 139 are satisfied. The Group has not designated any financial liability as at fair value through profit or loss.



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.11 Financial instruments (continued)**

#### **c) Financial liabilities (continued)**

##### **Loans and borrowings**

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss.

This category generally applies to interest-bearing loans and borrowings. For more information refer Note 20.

##### **Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

#### **d) Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

### **2.12 Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and on hand, demand deposits, and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Group's cash management.

### **2.13 Inventories**

Inventories are stated at lower of cost and net realisable value.

Cost is determined using the weighted average method. The cost of raw materials comprises costs of purchase. The cost of finished goods and work-in-progress comprises costs of raw materials, direct labour, other direct costs and appropriate proportions of manufacturing overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.



Notes to the  
Financial Statements  
(cont'd)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.14 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

### 2.15 Borrowing costs

Borrowing costs are capitalised as part of the cost of qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### 2.16 Employee benefits

#### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### (ii) Defined contribution plans

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. The Malaysian companies in the Group make contributions to the Employee Provident Fund in Malaysia, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

### 2.17 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.17 Fair value measurement (continued)**

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

### **2.18 Revenue**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable.

#### **(a) Sale of goods**

Revenue from sale of goods is recognised upon the transfer of significant risks and rewards of ownership of the goods to the customer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

#### **(b) Rendering of services**

Revenue from provision of barge hiring income is recognised when the services are performed.

### **2.19 Income taxes**

#### **(a) Current income tax**

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income tax are recognised in profit or loss except to the extent that the tax relates to item recognised outside profit or loss, either in other comprehensive income or directly in equity.



Notes to the  
Financial Statements  
(cont'd)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.19 Income taxes (continued)

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### 2.20 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the chief operating decision maker, which in this case is the Executive Chairman of the Group, to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.



*Notes to the  
Financial Statements  
(cont'd)*

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### **2.21 Share capital and share issuance expenses**

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

### **2.22 Treasury shares**

When shares of the Company, that have not been cancelled, recognised as equity are reacquired, the amount of consideration paid is recognised directly in equity. Reacquired shares are classified as treasury shares and presented as a deduction from total equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognised in share premium.

### **2.23 Contingencies**

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event(s) not wholly within the control of the Group.

Contingent liabilities and assets are not recognised in the statements of financial position of the Group.

## **3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES**

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

### **3.1 Judgements made in applying accounting policies**

In the process of applying Group's accounting policies, management has made the following judgement, apart from those involving estimations, which could have a significant effect on the amounts recognised in the financial statements:

#### **(a) Deferred tax assets**

Deferred tax assets are recognised for all unused tax losses and unabsorbed capital allowances to the extent that it is probable that future taxable profits will be available against which the losses and capital allowances can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

The amount of deferred tax assets recognised in respect of unabsorbed tax losses and capital allowances and the amounts for which deferred tax assets were not recognised are disclosed in Note 16 to the financial statements.

**3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)****3.2 Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**(a) Useful lives of plant and equipment**

The cost of plant and equipment is depreciated on a straight-line basis over the assets' estimated economic useful lives. Management estimates the useful lives of these plant and equipment to be within 5 to 15 years. These are common life expectancies applied in the wood products industry. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore, future depreciation charges could be revised. The carrying amount of the Group's plant and equipment at the reporting date is disclosed in Note 13.

**(b) Impairment of loans and receivables**

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivable at the reporting date is disclosed in Note 17.

**4. REVENUE**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Sales of blockboard	45,041,675	525,529	–	–
Sale of decorative plywood	480,178	528,043	–	–
Sale of plywood	70,546,660	113,003,856	–	–
Sale of veneer	–	384,416	–	–
Barge hiring income	657,735	824,584	–	–
	116,726,248	115,266,428	–	–

**5. INTEREST INCOME**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Interest income from:				
Fixed deposits	66,246	55,955	–	–



Notes to the  
Financial Statements  
(cont'd)

**6. OTHER INCOME**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Gain on disposal of property, plant and equipment	63,099	392,920	–	–
Gain on disposal of subsidiary	227,181	–	–	–
Gain on disposal of materials	184,041	–	–	–
Handling charges	42	133,287	–	–
Gain on foreign exchange				
- realised	243,772	992,930	4,059	2,175
- unrealised	3,957	29,669	–	–
Insurance claim received	–	59,034	–	–
Miscellaneous	98,525	100,018	–	–
Bad debts recovered	–	173,849	–	173,849
Gain from winding up of a subsidiary company	–	304,140	–	–
	820,617	2,185,847	4,059	176,024

**7. FINANCE COSTS**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Interest expense on:				
Bankers' acceptance	146,576	141,728	–	–
Bank overdraft	8,222	83,014	–	–
Term loan	89,725	92,366	–	–
Foreign currency trade loan	2,823	–	–	–
	247,346	317,108	–	–

**8. LOSS BEFORE TAX**

The following items have been included in arriving at loss before tax:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Auditors' remuneration				
- statutory audits				
- current year	104,000	104,800	30,000	30,000
- underprovision in prior year	3,500	3,000	3,000	3,000
- other services	29,900	31,600	3,600	3,600
Employee benefits expense (Note 9)	17,237,713	15,286,423	84,000	84,000
Bad debts written off	4,516,464	–	–	–
Non-executive directors' remuneration (Note 10)	96,000	87,000	96,000	87,000
Depreciation of property, plant and equipment (Note 13)	9,156,306	9,793,799	20,981	21,845
Property, plant and equipment written off (Note 13)	47,354	–	–	–
Allowance for doubtful debts - third parties	255,021	–	–	–
Loss on disposal of raw materials	33,691	–	–	–
Stock loss	1,782	–	–	–
Loss on disposal of investment in subsidiary	–	–	414,977	–

Notes to the  
Financial Statements  
(cont'd)

## 8. LOSS BEFORE TAX (CONTINUED)

The following items have been included in arriving at loss before tax: (continued)

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Impairment loss on investment in subsidiary (Note 15)	–	–	7,500,000	3,293,759
Allowance for doubtful debts				
- amount due from subsidiary company	–	–	–	3,741,679
Amortisation of land use rights (Note 14)	53,230	53,230	–	–
Rental of warehouse	–	138,000	–	–
Rental of factory	50,000	–	–	–
Rental of factory facilities	68,400	62,640	–	–
Loss on foreign exchange				
- realised	–	182,757	–	–
- unrealised	229,312	–	–	–

## 9. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Salaries, wages and allowances	17,019,104	15,049,572	84,000	84,000
Contributions to defined contribution plan	189,854	205,478	–	–
Social security contributions	28,755	31,373	–	–
	17,237,713	15,286,423	84,000	84,000

Included in employee benefits expense of the Group and of the Company are executive directors' remuneration amounting to RM2,090,000 (2013: RM1,230,500) and RM84,000 (2013: RM84,000) respectively.

## 10. DIRECTORS' REMUNERATION

The details of remuneration receivable by directors of the Company during the year are as follows:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Executive:				
Fees	84,000	84,000	84,000	84,000
Salaries and other emoluments	2,006,000	1,146,500	–	–
Total executive directors' remuneration	2,090,000	1,230,500	84,000	84,000
Non-executive:				
Fees	96,000	87,000	96,000	87,000
Total directors' remuneration	2,186,000	1,317,500	180,000	171,000



Notes to the  
Financial Statements  
(cont'd)

## 10. DIRECTORS' REMUNERATION (CONTINUED)

The number of directors of the Company whose total remuneration during the financial year fell within the following bands is analysed below:

	Number of directors	
	2014	2013
Executive directors:		
RM200,001 - RM250,000	2	2
RM450,001 - RM500,000	–	1
RM500,001 - RM550,000	1	–
Non-executive directors:		
Below RM50,000	3	3

## 11. INCOME TAX EXPENSE

### Major components of income tax expense

The major components of income tax expense for the years ended 31 December 2014 and 2013 are:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Current income tax:				
- Malaysian income tax	208,117	310,400	–	–
- Under/(over)provided in prior years	25,610	(15,921)	–	–
	233,727	294,479	–	–
Deferred income tax (Note 16):				
- Origination and reversal of temporary differences	1,771,983	217,020	–	–
- Overprovided in prior years	(65,679)	(171,822)	–	–
	1,706,304	45,198	–	–
Income tax expense recognised in profit or loss	1,940,031	339,677	–	–

Notes to the  
Financial Statements  
(cont'd)

## 11. INCOME TAX EXPENSE (CONTINUED)

### Reconciliation between tax expense and accounting loss

The reconciliation between tax expense and the product of accounting loss multiplied by the applicable corporate tax rate for the years ended 31 December 2014 and 2013 are as follows:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Accounting loss before tax	(13,704,428)	(6,096,741)	(8,497,977)	(7,322,786)
Tax at Malaysian statutory tax rate of 25% (2013: 25%)	(3,426,107)	(1,524,186)	(2,124,494)	(1,830,697)
Different tax rates in other country	–	(235,246)	–	–
Adjustments:				
Non-deductible expenses	996,563	1,037,345	2,124,494	1,830,697
Income not subject to taxation	(13,987)	(81,683)	–	–
Double deduction expenses	(50,867)	(64,362)	–	–
Deferred tax assets not recognised	4,474,498	1,395,552	–	–
Under/(over)provision in prior years:				
- income tax	25,610	(15,921)	–	–
- deferred tax	(65,679)	(171,822)	–	–
Income tax expense recognised in profit or loss	1,940,031	339,677	–	–

Current income tax is calculated at the statutory tax rate of 25% (2013: 25%) of the estimated assessable profit for the year. The statutory tax rate will be reduced from the current year's rate of 25% to 24% with effect from the year of assessment 2016.

The changes in tax rates have no material effects on the computation of deferred tax as at 31 December 2014.

## 12. LOSS PER SHARE

### (a) Basic

Basic loss per share amounts are calculated by dividing loss for the year, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year, excluding treasury shares held by the Company.

	Group	
	2014	2013
Loss net of tax attributable to owners of the Company (RM)	(15,644,459)	(6,436,418)
Weighted average number of ordinary shares in issue	73,755,938	74,960,321
Basic loss per share (Sen)	(21.21)	(8.59)

### (b) Diluted

The Group has no potential ordinary shares in issue as at reporting date and therefore diluted loss per share has not been presented.



Notes to the  
Financial Statements  
(cont'd)

**13. PROPERTY, PLANT AND EQUIPMENT**

	Land and buildings* RM	Plant and machinery RM	Motor vehicles RM	Furniture, fixtures and equipment RM	Assets under construction RM	Total RM
<b>Group</b>						
<b>Cost</b>						
<b>At 1 January 2013</b>	42,936,982	148,472,246	5,430,121	1,647,527	189,929	198,676,805
Additions	821,035	1,340,332	735,304	10,251	70,143	2,977,065
Disposals	(369,562)	(2,878,575)	(215,280)	(282,629)	-	(3,746,046)
<b>At 31 December 2013 and 1 January 2014</b>	43,388,455	146,934,003	5,950,145	1,375,149	260,072	197,907,824
Additions	333,957	2,505,037	1,401,347	3,350	47,070	4,290,761
Disposal of subsidiary	(4,712,649)	-	-	-	(167,673)	(4,880,322)
Disposals	-	(102,208)	(892,013)	-	-	(994,221)
Written off	-	(43,768,625)	(1,554,245)	(1,391,590)	(43,758)	(46,758,218)
Reclassification	-	14,874	-	-	(14,874)	-
Adjustment	-	-	-	134,892	-	134,892
<b>At 31 December 2014</b>	39,009,763	105,583,081	4,905,234	121,801	80,837	149,700,716
<b>Accumulated depreciation and impairment loss</b>						
<b>At 1 January 2013</b>	16,791,842	117,261,427	5,098,377	1,529,945	-	140,681,591
Depreciation charge for the year (Note 8)	1,068,119	8,451,689	252,441	21,550	-	9,793,799
Disposals	(369,562)	(1,849,659)	(147,968)	(202,204)	-	(2,569,393)
<b>At 31 December 2013 and 1 January 2014</b>	17,490,399	123,863,457	5,202,850	1,349,291	-	147,905,997
Depreciation charge for the year (Note 8)	1,010,143	7,761,715	373,870	10,578	-	9,156,306
Disposal of subsidiary	(2,030,437)	-	-	-	-	(2,030,437)
Disposals	-	(21,689)	(611,631)	-	-	(633,320)
Written off	-	(43,768,621)	(1,554,233)	(1,388,010)	-	(46,710,864)
Adjustment	-	-	-	134,892	-	134,892
<b>At 31 December 2014</b>	16,470,105	87,834,862	3,410,856	106,751	-	107,822,574
<b>Net carrying amount</b>						
At 31 December 2013	25,898,056	23,070,546	747,295	25,858	260,072	50,001,827
At 31 December 2014	22,539,658	17,748,219	1,494,378	15,050	80,837	41,878,142

Notes to the  
Financial Statements  
(cont'd)

### 13. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

\* Land and buildings of the Group comprises:

	Freehold Land RM	Leasehold Land RM	Buildings RM	Renovation RM	Total RM
<b>Cost</b>					
<b>At 1 January 2013</b>	2,386,800	15,999,826	23,799,026	751,330	42,936,982
Additions	–	–	5,400	815,635	821,035
Disposals	–	–	(15,750)	(353,812)	(369,562)
<b>At 31 December 2013 and 1 January 2014</b>	2,386,800	15,999,826	23,788,676	1,213,153	43,388,455
Additions	–	–	333,957	–	333,957
Disposal of subsidiary	–	(3,119,706)	(1,592,943)	–	(4,712,649)
<b>At 31 December 2014</b>	2,386,800	12,880,120	22,529,690	1,213,153	39,009,763
<b>Accumulated depreciation and impairment loss</b>					
<b>At 1 January 2013</b>	–	1,836,502	14,547,743	407,597	16,791,842
Depreciation charge for the year	–	256,343	727,646	84,130	1,068,119
Disposals	–	–	(15,750)	(353,812)	(369,562)
<b>At 31 December 2013 and 1 January 2014</b>	–	2,092,845	15,259,639	137,915	17,490,399
Depreciation charge for the year	–	227,880	650,900	131,363	1,010,143
Disposal of subsidiary	–	(472,214)	(1,558,223)	–	(2,030,437)
<b>At 31 December 2014</b>	–	1,848,511	14,352,316	269,278	16,470,105
<b>Net carrying amount</b>					
At 31 December 2013	2,386,800	13,906,981	8,529,037	1,075,238	25,898,056
At 31 December 2014	2,386,800	11,031,609	8,177,374	943,875	22,539,658



Notes to the  
Financial Statements  
(cont'd)

**13. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)**

<b>Company</b>	<b>Furniture, fixtures and equipment RM</b>	<b>Renovation RM</b>	<b>Total RM</b>
<b>Cost</b>			
<b>At 1 January 2013, 31 December 2013 and 2014</b>	20,944	104,907	125,851
<b>Accumulated depreciation</b>			
<b>At 1 January 2013</b>	20,080	20,981	41,061
Depreciation charge for the year (Note 8)	864	20,981	21,845
<b>At 31 December 2013 and 1 January 2014</b>	20,944	41,962	62,906
Depreciation charge for the year (Note 8)	-	20,981	20,981
<b>At 31 December 2014</b>	20,944	62,943	83,887
<b>Net carrying amount</b>			
At 31 December 2013	-	62,945	62,945
At 31 December 2014	-	41,964	41,964

Freehold land, leasehold land and building of the Group amounting to RM6,177,000 (2013: RM6,264,000) are mortgaged to secured bank borrowing as stated in Note 20 to the financial statements.

**14. LAND USE RIGHTS**

<b>Cost</b>	<b>2014 RM</b>	<b>Group 2013 RM</b>
At 1 January and 31 December	1,337,376	1,337,376
<b>Accumulated depreciation</b>		
At 1 January	321,946	268,716
Amortisation for the year (Note 8)	53,230	53,230
At 31 December	375,176	321,946
<b>Net carrying amount</b>	962,200	1,015,430

The land use rights are not transferable and have a remaining tenure of 20 years (2013: 21 years).

Notes to the  
Financial Statements  
(cont'd)

## 15. INVESTMENTS IN SUBSIDIARIES

	Company	
	2014 RM	2013 RM
<b>Cost</b>		
Unquoted shares, at cost	96,143,502	99,225,747
Less: Disposal	(3,990,514)	(2,774,245)
Less: Capital return	–	(308,000)
	92,152,988	96,143,502
<b>Accumulated impairment losses:</b>		
At 1 January	(6,811,905)	(6,292,391)
Addition (Note 8)	(7,500,000)	(3,293,759)
Disposal	1,225,854	2,774,245
At 31 December	(13,086,051)	(6,811,905)
Net carrying amount	79,066,937	89,331,597

Details of the subsidiaries held by the Company are as follows:

Name of subsidiaries	Country of incorporation	Principal activities	Proportion of ownership interest	
			2014 %	2013 %
Cymao Plywood Sdn. Bhd.	Malaysia	Manufacturing and sale of veneer, plywood and decorative plywood, and provision of barge hiring services	100	100
Billion Apex Sdn. Bhd.	Malaysia	Dormant	100	100
Inovwood Sdn. Bhd.	Malaysia	Manufacturing and sale of veneer, plywood and trading of decorative plywood	100	100
Syabas Mujur Sdn. Bhd.	Malaysia	Sales and extraction of log timbers operation temporarily ceased	100	100
Poly-Ply Industries Sdn. Bhd.	Malaysia	Manufacturing of polyester-overlaid plywood	100	100
Malsa Wood Products Sdn. Bhd. +	Malaysia	Dormant	–	100

+ Disposal during the financial year.



Notes to the  
Financial Statements  
(cont'd)

**15. INVESTMENTS IN SUBSIDIARIES (CONTINUED)**

**Disposal of subsidiaries**

The Group disposed of its 100% equity interest in Malsa Wood Products Sdn. Bhd. on 30 October 2014 for a total consideration of RM2,349,684 comprising of cash settlement. The subsidiary has previously reported as dormant.

The disposal had the following effects on the financial position of the Group as at the end of the year:

	<b>2014</b>	<b>Group</b>
	<b>RM</b>	<b>2013</b>
		<b>RM</b>
Property, plant and equipment	2,849,884	2,905,950
Trade and other receivables	1,760	5,000
Cash and bank balances	3,741	2,471
Other payables	(732,882)	(716,650)
Net assets disposed	2,122,503	2,199,771
Total disposal proceeds, net of incidental costs	2,349,684	
Gain on disposal to the Group	227,181	
Cash inflow arising on disposal:		
Cash consideration	2,349,684	
Cash and cash equivalents of subsidiaries disposed	(3,741)	
Net cash inflow on disposal	2,345,943	

**16. DEFERRED TAX**

Deferred income tax as at 31 December relates to the following:

	<b>As at</b>	<b>Recognised</b>	<b>As at</b>	<b>Recognised</b>	<b>As at</b>
	<b>1 January</b>	<b>in profit</b>	<b>31 December</b>	<b>in profit</b>	<b>31 December</b>
	<b>2013</b>	<b>or loss</b>	<b>2013</b>	<b>or loss</b>	<b>2014</b>
	<b>RM</b>	<b>(Note 11)</b>	<b>RM</b>	<b>(Note 11)</b>	<b>RM</b>
		<b>RM</b>		<b>RM</b>	
<b>Group</b>					
<b>Deferred tax liabilities:</b>					
Property, plant and equipment	6,927,456	(1,588,654)	5,338,802	(1,410,838)	3,927,964
<b>Deferred tax assets:</b>					
Unutilised tax losses and unabsorbed allowances	(6,896,317)	1,633,852	(5,262,465)	3,117,142	(2,145,323)
	31,139	45,198	76,337	1,706,304	1,782,641

Notes to the  
Financial Statements  
(cont'd)

## 16. DEFERRED TAX (CONTINUED)

Presented after appropriate offsetting as follows:

	Group	
	2014 RM	2013 RM
Deferred tax assets	–	(1,700,000)
Deferred tax liabilities	1,782,641	1,776,337
	1,782,641	76,337

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2014 RM	2013 RM
Unutilised tax losses	22,060,531	16,338,670
Unabsorbed capital allowances	41,489,514	32,503,568
Unutilised reinvestment allowances	11,901,121	8,710,936
	75,451,166	57,553,174

The availability of unused tax losses and unabsorbed capital allowances for offsetting against future taxable profits of the respective subsidiaries in Malaysia are subject to no substantial changes in shareholdings of those subsidiaries under the Income Tax Act, 1967 and guidelines issued by the tax authority.

## 17. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
<b>Current</b>				
<b>Trade receivables</b>				
Third parties	13,422,413	10,685,608	–	–
Less: Allowance for doubtful debts	(42,569)	–	–	–
	13,379,844	10,685,608	–	–
<b>Other receivables</b>				
Amounts due from subsidiaries	–	–	13,301,242	17,245,039
Deposits for log supplies	3,217,085	4,830,428	–	–
Prepayments	367,554	390,311	6,129	6,129
Staff advances	23,484	275,609	–	–
Sundry deposits	965,574	965,651	516	950
Sundry receivables	1,205,103	1,617,234	16,072	16,222
	5,778,800	8,079,233	13,323,959	17,268,340
Less: Allowance for doubtful debts	(212,452)	–	–	(3,741,679)
	18,946,192	18,764,841	13,323,959	13,526,661



Notes to the  
Financial Statements  
(cont'd)

**17. TRADE AND OTHER RECEIVABLES (CONTINUED)**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
<b>Non-Current</b>				
<b>Other receivables</b>				
Deposits for acquisition of machineries	1,644,900	1,629,792	–	–
<hr/>				
Total trade and other receivables (current and non-current)	20,591,092	20,394,633	13,323,959	13,526,661
Less: Prepayments	(367,554)	(390,311)	(6,129)	(6,129)
Less: Deposit non-refundable	(1,644,900)	(1,629,792)	–	–
Add: Cash and bank balances (Note 19)	4,666,757	6,976,304	178,287	32,118
<hr/>				
Total loans and receivables	23,245,395	25,350,834	13,496,117	13,552,650

**(a) Trade receivables**

Trade receivables are non-interest bearing and are generally on 45 to 60 days (2013: 45 to 60 days) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group	
	2014 RM	2013 RM
Neither past due nor impaired	13,298,704	10,387,086
<hr/>		
1 to 60 days past due not impaired	80,460	251,620
More than 121 days past due not impaired	43,249	46,902
<hr/>		
	123,709	298,522
<hr/>		
	13,422,413	10,685,608

Receivables that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group. None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

Receivables that are past due but not impaired

The Group has trade receivables amounting to RM123,709 (2013: RM298,522) that are past due at the reporting date but not impaired. The receivables that are past due but not impaired are unsecured in nature.

Notes to the  
Financial Statements  
(cont'd)

## 17. TRADE AND OTHER RECEIVABLES (CONTINUED)

### (a) Trade receivables (continued)

The Group movement of the allowance accounts used to record the impairment are as follows:

Movement in allowance accounts:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
At 1 January	–	–	3,741,679	–
Charge for the year (Note 8)	255,021	–	–	3,741,679
Written off	–	–	(3,741,679)	–
At 31 December	255,021	–	–	3,741,679

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

### (b) Amounts due from subsidiaries

Amounts due from subsidiaries are non-interest bearing and are repayable on demand. These amounts are unsecured and to be settled in cash.

In the previous financial year, the Company has provided an allowance of RM3,741,679 for impairment of unsecured advance to a subsidiary company. This subsidiary company has been suffering financial losses for the previous financial years.

### (c) Deposits for log supplies

Deposits for log supplies represent advances paid to log suppliers for logs to be purchased.

## 18. INVENTORIES

	Group	
	2014 RM	2013 RM
<b>Cost</b>		
Raw materials	14,727,931	10,062,879
Work-in-progress	1,675,704	4,539,059
Finished goods	2,464,468	6,683,818
Materials and supplies	2,680,888	3,034,429
	21,548,991	24,320,185
<b>Net realisable value</b>		
Work-in-progress	2,674,662	4,628,659
Finished goods	7,182,799	1,772,295
	9,857,461	6,400,954
	31,406,452	30,721,139



Notes to the  
Financial Statements  
(cont'd)

**19. CASH AND BANK BALANCES**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Cash on hand and at banks	2,808,054	5,169,006	178,287	32,118
Short-term deposits with licensed bank	1,858,703	1,807,298	–	–
Cash and bank balances	4,666,757	6,976,304	178,287	32,118
Bank overdraft (Note 20)	(816,489)	(313,020)	–	–
Less: Short-term deposits with a licensed bank	(1,385,573)	(1,343,260)	–	–
Cash and cash equivalents	2,464,695	5,320,024	178,287	32,118

Short-term deposits are made for varying periods of between four day and twelve months depending on the immediate cash requirements of the Group and the Company, and earn interests at the respective short-term deposit rates. The weighted average effective interest rate as at 31 December 2014 for the Group were 3.15% (2013: 3.15%).

Short-term deposits with a licensed bank of the Group amounting to RM1,858,703 (2013: RM1,807,298) are pledged as securities for bank guarantees granted to a subsidiary.

**20. LOANS AND BORROWINGS**

	Maturity	Group	
		2014 RM	2013 RM
<b>Current</b>			
Secured:			
Bank overdrafts	On demand	816,489	313,020
Bankers' acceptances	2014	5,532,000	4,071,000
Term loan	2014	89,134	89,134
Foreign currency trade loan		949,756	–
		7,387,379	4,473,154
<b>Non-Current</b>			
Secured:			
Term loan	2014 - 2026	1,589,615	1,681,054
Total loans and borrowings		8,976,994	6,154,208

Notes to the  
Financial Statements  
(cont'd)

## 20. LOANS AND BORROWINGS (CONTINUED)

The remaining maturities of the loans and borrowings as at 31 December 2014 are as follows:

	<b>Group</b>	
	<b>2014 RM</b>	<b>2013 RM</b>
On demand or within one year	7,387,379	4,473,154
More than 1 year and less than 2 years	89,134	89,134
More than 2 years and less than 5 years	267,403	267,402
5 years or more	1,233,078	1,324,518
	8,976,994	6,154,208

### Bank overdrafts

Bank overdrafts are denominated in RM, bear interest at BLR + 0.5% per annum.

### Bankers' acceptances

These are used to finance purchases of the Group denominated in RM and are short term in nature. The effective interest rate is range from 3.35% to 3.50% per annum.

### Term loan

The loan is repayable over 180 monthly instalment and bear interest at BLR - 1.5% per annum.

The loans and borrowings are secured by:

- (a) a legal charge over freehold land, leasehold land and building belonging to the subsidiary companies (Note 13);
- (b) a joint and several guarantee executed by two of directors of the Company; and
- (c) a corporate guarantee issued by the Company.

## 21. TRADE AND OTHER PAYABLES

	<b>Group</b>		<b>Company</b>	
	<b>2014 RM</b>	<b>2013 RM</b>	<b>2014 RM</b>	<b>2013 RM</b>
<b>Current</b>				
<b>Trade payables</b>				
Third parties	4,517,629	3,294,800	-	-
<b>Other payables</b>				
Amounts due to subsidiaries	-	-	12,834,568	14,261,565
Accruals	3,597,331	2,275,260	231,000	201,000
Deposits received from customers	37,006	71,161	-	-
Other payables	1,007,134	1,491,998	289,706	289,590
Sales receivable in advance	54,837	-	-	-
	4,696,308	3,838,419	13,355,274	14,752,155
	9,213,937	7,133,219	13,355,274	14,752,155



Notes to the  
Financial Statements  
(cont'd)

**21. TRADE AND OTHER PAYABLES (CONTINUED)**

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
<b>Current</b>				
Total trade and other payables	9,213,937	7,133,219	13,355,274	14,752,155
Add: Loans and borrowings (Note 20)	8,976,994	6,154,208	–	–
Total financial liabilities carried at amortised cost	18,190,931	13,287,427	13,355,274	14,752,155

**(a) Trade payables**

Trade payables are non-interest bearing and the normal trade credit terms granted to the Group range from 30 days to 60 days.

**(b) Other payables**

Other payables are non-interest bearing and normally settled on an average term of six months.

**(c) Amounts due to subsidiaries**

Amount due to subsidiaries are non-interest bearing and are repayable on demand. These amounts are unsecured.

**22. SHARE CAPITAL, SHARE PREMIUM AND TREASURY SHARES**

	Group and Company					
	Number of ordinary shares of RM 1 each		Amount			
	Share capital (Issued and fully paid)	Treasury shares	Share capital (Issued and fully paid) RM	Share premium RM	Total share capital and share premium RM	Treasury shares RM
At 1 January 2013	75,000,000	(36,000)	75,000,000	17,374,387	92,374,387	(40,138)
Purchase of treasury shares	–	(408,500)	–	–	–	(143,455)
At 31 December 2013	75,000,000	(444,500)	75,000,000	17,374,387	92,374,387	(183,593)
At 1 January 2014	75,000,000	(444,500)	75,000,000	17,374,387	92,374,387	(183,593)
Purchase of treasury shares	–	(1,100,000)	–	–	–	(485,716)
Re-issuance of treasury share	–	80,000	–	–	–	38,400
At 31 December 2014	75,000,000	(1,464,500)	75,000,000	17,374,387	92,374,387	(630,909)



Notes to the  
Financial Statements  
(cont'd)

## 22. SHARE CAPITAL, SHARE PREMIUM AND TREASURY SHARES (CONTINUED)

	Number of Ordinary Shares of RM1 Each		Amount	
	2014	2013	2014 RM	2013 RM
<b>Authorised share capital</b>				
At 1 January and 31 December	100,000,000	100,000,000	100,000,000	100,000,000

### (a) Shares capital

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regard to the Company's residual assets.

### (b) Treasury shares

Treasury shares relate to ordinary shares of the Company that are held by the Company. The amount consists of the acquisition cost of treasury shares net of the proceeds received on their subsequent sale or issuance.

The repurchase transactions were financed by internally generated funds. The shares repurchased are being held as treasury shares.

Of the total 75,000,000 issued and fully paid ordinary shares as at 31 December 2014, 1,464,500 (2013: 444,500) are held as treasury shares by the Company. As at 31 December 2014, the number of outstanding ordinary shares in issue after the setoff is therefore 73,535,500 (2013: 74,555,500) ordinary shares of RM1 each.

## 23. OTHER RESERVES

	Group	
	2014 RM	2013 RM
<b>Foreign Currency Translation Reserve</b>		
At 1 January	–	10,018
Addition	–	(281,968)
Transfer to profit and loss upon disposal	–	271,950
At 31 December	–	–

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.



Notes to the  
Financial Statements  
(cont'd)

## 24. RELATED PARTY TRANSACTIONS

- (a) In addition to the related party information disclosed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	2014 RM	2013 RM
<b>Group</b>		
Salaries and bonus paid to daughters of Managing Director, Lin, Tsai-Rong	99,000	254,150
Transaction with a company in which a director of the Company is also director and has financial interest:		
Purchase of heavy equipment	300,000	–

### (b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year were as follows:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Short-term employee benefits	2,285,000	1,571,650	180,000	171,000

## 25. CAPITAL COMMITMENT

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Capital expenditure				
Approved and contracted for:				
Property, plant and equipment	–	114,545	–	–

## 26. FAIR VALUE OF FINANCIAL INSTRUMENTS

Financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The followings are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value:

	Note
Trade and other receivables (current)	17
Trade and other payables (current)	21
Loans and borrowings (current)	20

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the reporting date.



Notes to the  
Financial Statements  
(cont'd)

## 26. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONTINUED)

The carrying amounts of the current portion of loans and borrowings are reasonable approximations of fair values due to the insignificant impact of discounting.

The fair values of current loans and borrowings are estimated by discounting expected future cash flows at market interest rate for similar types of lending and borrowing at the reporting date.

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value:

	<b>Note</b>
Loans and borrowings (non-current)	20
- RM loan at BLR – 1.5%	

	<b>Carrying amount</b>		<b>Fair value (Level 3)</b>	
	<b>2014 RM</b>	<b>2013 RM</b>	<b>2014 RM</b>	<b>2013 RM</b>
<b>Group</b>				
<b>Financial liabilities</b>				
Loans and borrowings: (non-current)	1,589,615	1,681,054	1,518,900	1,632,086

Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

## 27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company are exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk.

The Board of directors reviews and agrees policies and procedures for the management of these risks, which are executed by the Group's key management personnel. The audit committee provides independent oversight to the effectiveness of the risk management process.

It is, and has been throughout the current and previous financial year, the Group's policy that no derivatives shall be undertaken except for the use as hedging instruments where appropriate and cost-efficient. The Group and the Company do not apply hedge accounting.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

### (a) Credit Risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.



Notes to the  
Financial Statements  
(cont'd)

## 27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### (a) Credit Risk (continued)

#### Exposure to credit risk

At the reporting date, the Group's and the Company's maximum exposure to credit risk is represented by:

- The carrying amount of each class of financial assets recognised in the statements of financial position.
- The nominal amount of RM14,000,000 (2013: RM14,000,000) relating to a corporate guarantees provided by the Company to a bank for credit facilities granted to its subsidiaries.

Information regarding credit enhancements for trade and other receivables is disclosed in Note 17(a).

#### Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the reporting date are as follows:

	2014	% of	2013	% of
	RM	Total	RM	Total
<b>By country:</b>				
Malaysia	10,339,319	77%	8,298,847	78%
Republic of China (Taiwan)	-	-	121	-
Singapore	97,483	1%	494,083	4%
Australia	377,428	3%	1,284,006	12%
Middle East	1,073,080	8%	699	-
United States of America	859,032	6%	400,182	4%
Other countries	633,502	5%	207,670	2%
	13,379,844	100%	10,685,608	100%

#### Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 17. Deposits with banks are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

#### Financial assets that are neither past due or impaired

Information regarding financial assets that are neither past due or impaired is disclosed in Note 17.

### (b) Liquidity Risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

As part of its overall liquidity management, the Group maintains sufficient levels of cash or cash convertible investments to meet its working capital requirements. In addition, the Group strives to maintain available banking facilities at a reasonable level to its overall debt position.

At the reporting date, approximately 82% (2013: 73%) of the Group's loans and borrowings (Note 20) will mature in less than one year based on the carrying amount reflected in the financial statements.



Notes to the  
Financial Statements  
(cont'd)

## 27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### (b) Liquidity Risk (continued)

#### Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the reporting date based on contractual undiscounted amounts.

<b>Group</b>	<b>On demand or within one year RM</b>	<b>One to five years RM</b>	<b>Over five years RM</b>	<b>Total RM</b>
<b>2014</b>				
<b>Financial assets:</b>				
Trade and other receivables	18,578,638	–	–	18,578,638
Cash and bank balances	4,666,757	–	–	4,666,757
<b>Total undiscounted financial assets</b>	<b>23,245,395</b>	<b>–</b>	<b>–</b>	<b>23,245,395</b>
<b>Financial liabilities:</b>				
Trade and other payables	9,213,937	–	–	9,213,937
Loan and borrowings	7,387,379	724,656	1,162,469	9,274,504
<b>Total undiscounted financial liabilities</b>	<b>16,601,316</b>	<b>724,656</b>	<b>1,162,469</b>	<b>18,488,441</b>
<b>Total net undiscounted financial assets/(liabilities)</b>	<b>6,644,079</b>	<b>(724,656)</b>	<b>(1,162,469)</b>	<b>4,756,954</b>
<b>2013</b>				
<b>Financial assets:</b>				
Trade and other receivables	18,374,530	–	–	18,374,530
Cash and bank balances	6,976,304	–	–	6,976,304
<b>Total undiscounted financial assets</b>	<b>25,350,834</b>	<b>–</b>	<b>–</b>	<b>25,350,834</b>
<b>Financial liabilities:</b>				
Trade and other payables	7,133,219	–	–	7,133,219
Loan and borrowings	4,473,154	724,656	1,343,633	6,541,443
<b>Total undiscounted financial liabilities</b>	<b>11,606,373</b>	<b>724,656</b>	<b>1,343,633</b>	<b>13,674,662</b>
<b>Total net undiscounted financial assets/(liabilities)</b>	<b>13,744,461</b>	<b>(724,656)</b>	<b>(1,343,633)</b>	<b>11,676,172</b>



Notes to the  
Financial Statements  
(cont'd)

**27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)**

**(b) Liquidity Risk (continued)**

*Analysis of financial instruments by remaining contractual maturities (continued)*

<b>Company</b>	<b>On demand or within one year RM</b>	<b>One to five years RM</b>	<b>Over five years RM</b>	<b>Total RM</b>
<b>2014</b>				
<b>Financial assets:</b>				
Trade and other receivables	13,317,830	–	–	13,317,830
Cash and bank balances	178,287	–	–	178,287
<b>Total undiscounted financial assets</b>	<b>13,469,117</b>	<b>–</b>	<b>–</b>	<b>13,469,117</b>
<b>Financial liabilities:</b>				
Trade and other payables excluding financial guarantees*	13,355,274	–	–	13,355,274
<b>Total undiscounted financial liabilities</b>	<b>13,355,274</b>	<b>–</b>	<b>–</b>	<b>13,355,274</b>
<b>Total net undiscounted financial assets</b>	<b>140,843</b>	<b>–</b>	<b>–</b>	<b>140,843</b>
<b>2013</b>				
<b>Financial assets:</b>				
Trade and other receivables	13,520,532	–	–	13,520,532
Cash and bank balances	32,118	–	–	32,118
<b>Total undiscounted financial assets</b>	<b>13,552,650</b>	<b>–</b>	<b>–</b>	<b>13,552,650</b>
<b>Financial liabilities:</b>				
Trade and other payables excluding financial guarantees*	14,752,155	–	–	14,752,155
<b>Total undiscounted financial liabilities</b>	<b>14,752,155</b>	<b>–</b>	<b>–</b>	<b>14,752,155</b>
<b>Total net undiscounted financial liabilities</b>	<b>(1,199,505)</b>	<b>–</b>	<b>–</b>	<b>(1,199,505)</b>

\* At the reporting date, the counterparty to the financial guarantees does not have a right to demand cash as the default has not occurred. Accordingly, financial guarantees under the scope of MFRS 139 are not included in the above maturity profile analysis.



Notes to the  
Financial Statements  
(cont'd)

## 27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### (c) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk arises primarily from their loans and borrowings. All of the Group's and the Company's financial assets and liabilities at floating rates are contractually re-priced at intervals of less than 6 months from the reporting date.

#### Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 10 basis points lower/higher, with all other variables held constant, the Group's profit net of tax would have been 5,774 (2013: 4,976) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate bank borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

### (d) Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group has transactional currency exposures arising primarily through sales that are denominated in a currency other than the functional currency of the operations to which they relate. The currency giving rise to this risk is primarily United States Dollars (USD). Foreign exchange exposures in transactional currencies other than functional currencies of the operating entities are kept to an acceptable level.

Approximately 34% (2013: 44%) of the Group's sales are denominated in foreign currencies whilst all the costs are denominated in the functional currency of the Group entities. The Group and the Company also hold cash and cash equivalents denominated in foreign currencies for working capital purposes.

At the reporting date, the currency exposure of financial assets and financial liabilities that are not denominated in their functional currency are set out below:

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
<u>United States Dollars</u>				
Cash and bank balances	754,329	3,272,636	–	27,923
Trade receivables	3,051,001	2,397,700	–	–
Trade and other payables	(158,274)	(409,437)	–	–

#### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's and the Company's loss net of tax to a reasonably possible change in the USD exchange rate against the respective functional currencies of the Group entities, with all other variables held constant.

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Increase/(decrease) in loss net of tax:				
USD/RM				
- strengthened 5% (2013: 5%)	199,653	308,717	1,490	1,396
- weakened 5% (2013: 5%)	(199,653)	(308,717)	(1,490)	(1,396)



Notes to the  
Financial Statements  
(cont'd)

## 28. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2014 and 31 December 2013.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group's policy is to keep the gearing ratio within acceptable level. The Group includes within net debt, borrowings, trade and other payables, less cash and bank balances. Capital includes equity attributable to the owners of the parent.

	Note	Group		Company	
		2014 RM	2013 RM	2014 RM	2013 RM
Loans and borrowings	20	8,976,994	6,154,208	–	–
Trade and other payables	21	9,213,937	7,133,219	13,355,274	14,752,155
Less: Cash and bank balances	19	(4,666,757)	(6,976,304)	(178,287)	(32,118)
Net debt		13,524,174	6,311,123	13,176,987	14,720,037
Equity attributable to the owners of the Company		79,627,155	95,718,930	79,255,873	88,201,166
Total Capital		79,627,155	95,718,930	79,255,873	88,201,166
Capital and net debt		93,151,329	102,030,053	92,432,860	102,921,203
Gearing ratio		17%	6%	14%	14%

## 29. SEGMENTAL INFORMATION

The Group was principally involved in manufacturing and sale of plywood products, which were principally carried out in Malaysia. Accordingly, information by operating segments on the Group's operations as required by MFRS 8 is not presented.

### Geographical information

Revenue and non-current assets information based on the geographical location of countries and assets respectively are as follows:

	Revenue		Non-current assets	
	2014 RM	2013 RM	2014 RM	2013 RM
Malaysia	116,726,248	114,740,899	44,485,242	52,647,049
Republic of China (Taiwan)	–	525,529	–	–
	116,726,248	115,266,428	44,485,242	52,647,049

Notes to the  
Financial Statements  
(cont'd)

## 29. SEGMENTAL INFORMATION (CONTINUED)

	<b>2014</b> <b>RM</b>	<b>2013</b> <b>RM</b>
Property, plant and equipment	41,878,142	50,001,827
Land use rights	962,200	1,015,430
Other receivables	1,644,900	1,629,792
	<hr/> 44,485,242	<hr/> 52,647,049

### Revenue by geographical location of customers

	<b>2014</b> <b>RM</b>	<b>2013</b> <b>RM</b>
Asia	3,587,906	9,645,603
Europe	3,328,677	2,039,583
Malaysia	77,325,301	64,214,206
United States of America	10,232,124	14,052,782
South-West Pacific	9,593,178	10,358,226
Others	12,659,062	14,956,028
	<hr/> 116,726,248	<hr/> 115,266,428

## 30. COMPARATIVES FIGURES

The following income statement comparative figures have been restated to conform with current year presentation:

	<b>As previously</b> <b>stated</b> <b>RM</b>	<b>Reclassification</b> <b>RM</b>	<b>As</b> <b>restated</b> <b>RM</b>
Other income	2,624,162	(438,315)	2,185,847
Other expense	886,543	(438,315)	448,228

## 31. AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE

The financial statements for the year ended 31 December 2014 were authorised for issue in accordance with a resolution of the directors on 30 April 2015.



Notes to the  
Financial Statements  
(cont'd)

**32. SUPPLEMENTARY INFORMATION - BREAKDOWN OF RETAINED EARNINGS/  
(ACCUMULATED LOSSES) INTO REALISED AND UNREALISED**

The breakdown of the retained earnings/(accumulated losses) of the Group and of the Company as at 31 December 2014 into realised and unrealised profits is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits of Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

	Group		Company	
	2014 RM	2013 RM	2014 RM	2013 RM
Total retained earnings/ (accumulated losses) of the Company and its subsidiaries				
- Realised	(6,109,192)	18,105,858	(12,487,605)	(3,989,628)
- Unrealised	(483,533)	1,477,795	-	-
	(6,592,725)	19,583,653	(12,487,605)	(3,989,628)
Less: Consolidation adjustments	(5,523,598)	(16,055,517)	-	-
(Accumulated losses)/retained earnings as per financial statements	(12,116,323)	3,528,136	(12,487,605)	(3,989,628)



# SHAREHOLDERS' INFORMATION

As at 30 April 2015

Authorised capital	:	RM100,000,000
Issued and fully paid capital	:	RM75,000,000
Class of shares	:	Ordinary shares of RM1.00 each
Treasury shares	:	1,464,500 ordinary shares of RM1.00 each
Voting rights	:	One vote per ordinary share

## ANALYSIS BY SIZE OF HOLDINGS

Holdings	No. of Shareholders	%	Total Holdings	%
less than 100	67	2.94	2,959	0.00
100 to 1,000	818	35.84	278,091	0.38
1,001 to 10,000	1,004	44.00	4,644,550	6.32
10,001 to 100,000	346	15.16	10,437,650	14.19
100,001 to less than 5% of issued shares	44	1.93	24,768,000	33.68
5% and above of issued shares	3	0.13	33,404,250	45.43
Total	2,282	100.00	73,535,500	100.00

## SUBSTANTIAL SHAREHOLDERS

Name of Shareholder	Direct Interest	%	Deemed Interest	%
1. Lin, Tsai-Rong	21,100,000	28.69	–	–
2. Lin, Kai-Min	7,973,750	10.84	–	–
3. Lin, Kai-Hsuan	4,330,500	5.89	–	–

## DIRECTORS' SHAREHOLDINGS

Name of Director	Direct Interest	%	Deemed Interest	%
Dato' Seri Mohd Shariff Bin Omar	–	–	–	–
Lin, Tsai-Rong	21,100,000	28.69	650,000*	0.88
Lin, Kai-Min	7,973,750	10.84	–	–
Lin, Kai-Hsuan	4,330,500	5.89	–	–
Lin Hsu, Li-Chu	222,500	0.30	650,000*	0.88
Hiew Seng	62,500	0.08	–	–

Note:

\* Indirect interest by virtue of the shares held by his/her daughter.



Shareholders'  
Information  
(cont'd)

**LIST OF 30 LARGEST SHAREHOLDERS**

No.	Name	No. of Shares	%
1.	Lin, Tsai-Rong	21,100,000	28.69
2.	Lin, Kai-Min	7,973,750	10.84
3.	Lin, Kai-Hsuan	4,330,500	5.89
4.	Lembaga Tabung Haji	3,664,800	4.98
5.	Addeen Equity Sdn. Bhd.	2,000,000	2.72
6.	Hsu, How-Tong	1,854,000	2.52
7.	Zulkifli Bin Hussain	1,600,000	2.18
8.	Lim Kah Yam	1,443,175	1.96
9.	Public Nominees (Tempatan) Sdn Bhd <i>Pledged securities account for Lee, Ming-Che</i>	1,416,400	1.93
10.	Chong Annie	1,300,375	1.77
11.	MKW Jaya Sdn Bhd	1,062,400	1.44
12.	Henry Liang	1,044,000	1.42
13.	Public Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Ong Kok Thye</i>	873,300	1.19
14.	RHB Capital Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Su Ming Ming</i>	716,400	0.97
15.	Lin, Kai-Wen	650,000	0.88
16.	Hsu, Hao-Huang	630,000	0.86
17.	Chan Kai Lum	371,000	0.50
18.	Public Nominees (Asing) Sdn Bhd <i>Pledged securities account for Chen Huang, Kuei-Liang</i>	351,500	0.48
19.	Goh Beng Choo	334,700	0.46
20.	Kenanga Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Ling Chuo Hua</i>	324,100	0.44
21.	Public Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Cheah Chee Choong</i>	320,000	0.44
22.	Lee Wee Thiam	310,000	0.42
23.	Maybank Securities Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Ting Yuet May</i>	308,500	0.42
24.	Cheong Chee Hong	292,100	0.40
25.	Tay Ying Lim @ Tay Eng Lim	279,900	0.38
26.	Public Nominees (Tempatan) Sdn. Bhd. <i>Pledged securities account for Chen Siong Ping</i>	250,000	0.34
27.	Willy Ming Chuang	246,000	0.33
28.	Wong Chik Lim	237,500	0.32
29.	Lee Wan Yean	230,000	0.31
30.	Tan Chau Yan	225,000	0.31



## LIST OF PROPERTIES

*As At 31 December 2014*

	Company owned	Location	Land Area (acres)	Description and Existing Use	Built-up Area (Sq. ft.)	Lease Tenure from/to	Approximate Age of Building	NBV @ 31/12/2014
1	CPSB	TL 077565434 9.1KM Jalan Batu Sapi 90000 Sandakan Sabah	8.1	Industrial land with plywood factory and ancillary buildings	352,713	Leasehold 99 years (expiring 31.12.2068)	21	2,682,548
2	CPSB	TL 077574200 9.1KM Jalan Batu Sapi 90000 Sandakan Sabah	4.85	Industrial land with log conditioning shed and temporary labour quarters	211,187	Leasehold 99 years (expiring 31.12.2096)	21	467,573
3	ISB	TL 077517081 8.4KM Jalan Batu Sapi 90000 Sandakan Sabah	5.91	Industrial land with plywood factory and ancillary buildings	257,345	Leasehold 99 years (expiring 31.12.2073)	24	4,820,305
4	ISB	TL 077526599 8.4KM Jalan Batu Sapi 90000 Sandakan Sabah	4.37	Industrial land with plywood factory and ancillary buildings	190,287	Leasehold 99 years (expiring 31.12.2068)	24	3,594,317
5	ISB	TL 077528039 8.4KM Jalan Batu Sapi 90000 Sandakan Sabah	0.73	Industrial land with plywood factory and ancillary buildings	31,787	Leasehold 99 years (expiring 31.12.2068)	24	601,004
6	ISB	TL 077537841 8.4KM Jalan Batu Sapi 90000 Sandakan Sabah	7.18	Industrial land with log conditioning shed	312,646	Leasehold 55 years (expiring 31.12.2033)	–	2,463,345
7	ISB	Lease No.077521183 Lease No.077521192 Lease No.077521209 Lease No.077521218 Lease No.077521281 Lease No.077521290 Lease No.077521361 Lease No.077521370 Lease No.077521389 Lease No.077521398 Lease No.077521405 Lease No.077521414 Lease No.077521423 Lease No.077521432 Lease No.077521441 Lease No.077521450 Lease No.077521469 Lease No.077521478 Lease No.077521487 Lease No.077521496 Lease No.077521503 Lease No.077521512	10.32	Vacant	–	Leasehold 99 years (expiring 24.05.2034)	–	1,249,019



List of Properties  
(cont'd)

Company owned	Location	Land Area (acres)	Description and Existing Use	Built-up Area (Sq. ft.)	Lease Tenure from/to	Approximate Age of Building	NBV @ 31/12/2014
	Lease No.077521763						
	Lease No.077521772						
	Lease No.077521781						
	Lease No.077521790						
	Lease No.077521807						
	Lease No.077521816						
	Lease No.077521825						
	Lease No.077521834						
	Lease No.077521843						
	Lease No.077521852						
	Lease No.077521861						
	Lease No.077521870						
	Lease No.077521889						
	Lease No.077521898						
	Lease No.077521905						
	Lease No.077521914						
	Lease No.077521923						
	Lease No.077521932						
	Lease No.077521941						
	Lease No.077521950						
	Lease No.077521969						
	Lease No.077521978						
	Lease No.077521987						
	Lease No.077521996						
	Lease No.077522000						
	Lease No.077522019						
	Lease No.077522028						
	Lease No.077522037						
	Lease No.077522046						
	Lease No.077522055						
	Lease No.077522064						
	Lease No.077522073						
	Lease No.077522082						
	Lease No.077522091						
	Lease No.077522108						
	Lease No.077522117						
	Lease No.077522126						
	Lease No.077522135						
	Lease No.077522144						
	Lease No.077522153						
	Lease No.077522162						
	Lease No.077522171						
	Lease No.077522180						
	Lease No.077522199						
	Lease No.077522206						
	Lease No.077522215						
	Lease No.077522224						
	Lease No.077522233						
	Lease No.077522242						
	Lease No.077522251						
	Lease No.077522260						
	Lease No.077522279						
	Lease No.077522288						
	Lease No.077522297						
	Lease No.077522304						
	Lease No.077522313						



*List of Properties  
(cont'd)*

	<b>Company owned</b>	<b>Location</b>	<b>Land Area (acres)</b>	<b>Description and Existing Use</b>	<b>Built-up Area (Sq. ft.)</b>	<b>Lease Tenure from/to</b>	<b>Approximate Age of Building</b>	<b>NBV @ 31/12/2014</b>
8	PISB	GM460 GM460, Lot 740, Mukim of Kapar, District of Klang, Selangor Darul, Ehsan	4.36	Industrial land with plywood factory and ancillary buildings	189,952	Freehold land	28	6,679,875



## NOTICE OF SEVENTEENTH ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the Seventeenth Annual General Meeting of the Company will be convened and held at the Grand Ballroom I, Level 1, Sabah Hotel, KM1, Jalan Utara, Sandakan, Sabah on Saturday, 20 June 2015 at 10.00 a.m. to transact the following business:

### AGENDA

1. To receive the Audited Financial Statements for the financial year ended 31 December 2014 together with the Reports of the Directors and Auditors thereon.
2. To approve payment of Directors' fees in respect of the financial year ended 31 December 2014. **Resolution 1**
3. To re-elect Mr Lin, Kai-Min who retires in accordance to Article 128 of the Company's Articles of Association. **Resolution 2**
4. To pass the following resolutions pursuant to Section 129(6) of the Companies Act, 1965:
  - (i) "THAT Mr Lin, Tsai-Rong who retires pursuant to Section 129 of the Companies Act, 1965 be and is hereby re-appointed as Director of the Company to hold office until the conclusion of the next Annual General Meeting." **Resolution 3**
  - (ii) "THAT Mdm Lin Hsu, Li-Chu, who retires pursuant to Section 129 of the Companies Act, 1965 be and is hereby re-appointed as Director of the Company to hold office until the conclusion of the next Annual General Meeting." **Resolution 4**
5. To appoint Messrs PKF as Auditors of the Company in place of the retiring Auditors, Messrs Ernst & Young who has indicated their intention of not seeking for re-appointment. **Resolution 5**

Notice of Nomination pursuant to Section 172(11) of the Companies Act, 1965, a copy of which is annexed on page 86 of the Annual Report has been received by the Company nominating Messrs PKF for appointment as Auditors and of the intention to propose the following ordinary resolution:

"THAT Messrs PKF be and are hereby appointed Auditors of the Company in place of the retiring Auditors, Messrs Ernst & Young to hold office until the conclusion of the next annual general meeting at a remuneration to be agreed between the Directors and the Auditors."

6. As Special Business:

To consider and if thought fit, pass the following resolutions:

**(a) Ordinary Resolution  
Authority to Issue Shares**

**Resolution 6**

"THAT subject always to the Companies Act, 1965 ("the Act"), the Articles of Association of the Company and the approvals of the relevant authorities, the Directors be and are hereby empowered, pursuant to Section 132D of the Act, to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may deem fit provided that the aggregate number of shares issued pursuant to this Resolution in any one (1) financial year does not exceed 10% of the total issued share capital of the Company for the time being AND THAT the Directors be and are hereby empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad AND THAT such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."



*Notice of Seventeenth  
Annual General Meeting  
(cont'd)*

**(b) Ordinary Resolution  
Proposed Renewal of Authority for Purchase of Own Shares by the Company**

**Resolution 7**

"THAT subject always to the Companies Act, 1965 ("the Act"), the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and all other applicable laws, guidelines, rules, regulations and the Company's Articles of Association, the Directors of the Company be and are hereby authorized to make purchases of ordinary shares of RM1.00 each in the Company's issued and paid-up share capital through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company, subject to the following:

- (i) the maximum number of shares which may be purchased and/or held by the Company shall not exceed 10% of the issued and paid-up share capital of the Company ("Shares") for the time being;
- (ii) the maximum fund to be allocated by the Company for the purpose of purchasing the Shares shall not exceed the aggregate of the retained earnings and/or the share premium of the Company;
- (iii) the authority conferred by this resolution will commence immediately upon passing of this resolution and will expire at the conclusion of the next Annual General Meeting ("AGM") of the Company, unless earlier revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting or the expiration of the period within which the next AGM after that date is required by the law to be held, whichever is earlier, but not so as to prejudice the completion of purchases by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of the guidelines issued by Bursa Securities or any other relevant authority; and
- (iv) upon completion of the purchases of the Shares, the Directors of the Company be and are hereby authorized to deal with the Shares in the following manner:
  - (a) retain the Shares so purchase as treasury shares; or
  - (b) distribute the treasury shares as dividends to shareholders and/or resell on Bursa Securities;

and in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the Main Market Listing Requirements of Bursa Securities and any other relevant authorities for the time being in force.

AND THAT the Directors of the Company be and are hereby authorised to take all such steps as are necessary or expedient to implement or to effect the purchase of its own Shares."



*Notice of Seventeenth  
Annual General Meeting  
(cont'd)*

**(c) Ordinary Resolution  
Proposed Retention of Independent Director  
- Mr Hiew Seng**

**Resolution 8**

"THAT Mr Hiew Seng be and is hereby retained as an Independent Director of the Company until the conclusion of the next annual general meeting in accordance with the Recommendation 3.3 of the Malaysian Code on Governance 2012."

7. To transact any other business of which notice shall have been given.

**By Order of the Board**

**Katherine Chung Mei Ling**

(MAICSA 7007310)  
Company Secretary

Tawau

Dated: 29 May 2015

**Notes:**

1. *A Member of the Company entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy may but need not be a Member of the Company, and the provision of Section 149(1) (b) of the Companies Act, 1965 shall not apply to the Company.*
2. *Where a Member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.*
3. *The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing or, if the appointor is a corporation, either under its Common Seal or under the hand of an officer or attorney duly authorised.*
4. *Where a Member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorized nominee may appoint in respect of each omnibus account it holds.*
5. *The instrument appointing a proxy must be deposited at the Registered Office of the Company at MPT 4604, 3rd Floor, Lot 15-16, Block B, Bandaran Baru, Jalan Baru, 91000 Tawau, Sabah not less than forty-eight (48) hours before the time set for holding the meeting or any adjournment thereof.*
6. *Depositors who appear on the Record of Depositors as at 15 June 2015 shall be regarded as Members of the Company entitled to attend at the Seventeenth Annual General Meeting or appoint proxy/proxies to attend and vote on his/her behalf.*



Notice of Seventeenth  
Annual General Meeting  
(cont'd)

7. EXPLANATORY NOTE ON SPECIAL BUSINESS

Ordinary Resolution 6

The proposed Resolution 6 is the renewal of general mandate for the authority to issue shares pursuant to Section 132D of the Act, if passed, will give the Directors of the Company, from the date of the above general meeting, authority to issue and allot shares from the unissued capital of the Company for such purpose as the Directors may deem fit and in the interest of the Company provided it does not exceed 10% of the issued share capital of the Company for the time being. This authority, unless revoked and varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

The purpose of this general mandate is to provide flexibility to the Company to issue new shares without the need to seek shareholders' approval at separate general meeting and hence saving of additional cost and time. This general mandate is for possible fund-raising exercises and placement of shares for purpose of funding current or future investment projects, working capital or acquisition.

As at the date of the Notice, the Company did not issue any new shares pursuant to the mandate granted to the Directors at the Sixteenth Annual General Meeting held on 21 June 2014 and hence no proceeds were raised.

Ordinary Resolution 7

The proposed Resolution 7 is in relation to proposed renewal of authority for purchase of own shares by the Company, if passed, will empower the Company to purchase and/or hold up to 10% of the issued and paid-up share capital of the Company pursuant to Section 67A of the Act. The authority unless revoked or varied by the Company at a general meeting will expire at the next Annual General Meeting.

Please refer to Share Buy Back Statement dated 29 May 2015 for further information.

Ordinary Resolution 8

The proposed Resolution 8, if passed, will retain Mr Hiew Seng as Independent Director of the Company to fulfill the paragraph 3.04 of the Main Market Listing Requirements and in line with the Recommendation 3.3 of the Malaysian Code of Corporate Governance 2012.

As of the date of this Notice of AGM, Mr Hiew Seng has served the Company for more than ten (10) years. Accordingly he has satisfied with the test of independence based on guidelines set out in the Main Market Listing Requirements. The Board, therefore, would like to recommend Mr Hiew Seng to be retained as Independent Director of the Company for the following reasons:

- (i) his networking, working experience and familiarization with the business operations will provide a check and balance to the Executive Directors and management team of the Company; and
- (ii) he has devoted sufficient time to carry out his duties and responsibilities as Independent Director and act in the interest of the Company and shareholders through active participation in deliberations with independent judgement free from being influenced by the operational management.



## NOTICE OF NOMINATION OF AUDITORS

LIN, TSAI-RONG  
9.1 KM, Jalan Batu Sapi  
Locked Bag No. 13  
90009 Sandakan  
Sabah

5 May 2015

The Board of Directors  
**CYMAO HOLDINGS BERHAD**  
MPT 46064, 3rd Floor, Lot 15-16  
Block B, Bandaran Baru  
Jalan Baru  
91000 Tawau  
Sabah

Dear Sirs

### **NOTICE OF NOMINATION OF AUDITORS**

I, being a shareholder of Cymao Holdings Berhad ("the Company") holding 28.69% of the total voting shares of the Company, hereby give notice pursuant to Section 172(11) of the Companies Act, 1965 of my intention to nominate Messrs PKF as new Auditors of the Company in place of the retiring Auditors, Messrs Ernst & Young and to propose the following resolution as an ordinary resolution at the forthcoming Annual General Meeting of the Company:

"THAT Messrs PKF be and are hereby appointed Auditors of the Company in place of the retiring Auditors, Messrs Ernst & Young to hold office until the conclusion of the next annual general meeting at a remuneration to be agreed between the Directors and the Auditors."

Yours faithfully

**LIN, TSAI-RONG**  
Shareholder



**CYMAO HOLDINGS BERHAD**

Company No. 445931-U  
(Incorporated in Malaysia)

Number of shares held

**PROXY FORM**

I/We, .....  
of .....  
being a member(s) of **CYMAO HOLDINGS BERHAD** hereby appoint .....  
of .....  
or \*THE CHAIRMAN OF THE MEETING or failing him/her, .....  
of .....  
as my/our proxy(ies), to vote for me/us on my/our behalf at the Seventeenth Annual General Meeting of the Company to be held at the Grand Ballroom I, Level 1, Sabah Hotel, KM1, Jalan Utara, Sandakan, Sabah on Saturday, 20 June 2015 at 10.00 a.m. and at any adjournment thereof.

\* If you wish to appoint other person(s) to be your proxy/ proxies, kindly delete the words "The Chairman of the Meeting or failing him" and insert the name(s) of the person(s) desired.

Please indicate you wish to direct the proxy how to vote. If no mark is made the proxy may vote on the resolution or abstain from voting as the proxy thinks fit. If you appoint two proxies and wish them to vote differently this should be specified.

My/Our proxy(ies) is/are to vote as indicated below:

		<b>For</b>	<b>Against</b>
Resolution 1	Payment of Directors' fees		
Resolution 2	Re-election of Mr Lin, Kai-Min		
Resolution 3	Re-appointment of Mr Lin, Tsai-Rong		
Resolution 4	Re-appointment of Mdm Lin Hsu, Li-Chu		
Resolution 5	Appointment of Messrs PKF as new Auditors of the Company in place of retiring Auditors, Messrs Ernst & Young.		
Resolution 6	Authority to Issue Shares		
Resolution 7	Proposed Renewal of Authority for Purchase of Own Shares by the Company		
Resolution 8	Proposed Retention of Mr Hiew Seng as Independent Director		

Dated this.....day of....., 2015

.....  
[Signature(s)/Common Seal of Shareholder(s)]  
[\*Delete if not applicable]

**Notes:**

1. A Member of the Company entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy may but need not be a Member of the Company, and the provision of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
2. Where a Member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.
3. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing or, if the appointor is a corporation, either under its Common Seal or under the hand of an officer or attorney duly authorised.
4. Where a Member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorized nominee may appoint in respect of each omnibus account it holds.
5. The instrument appointing a proxy must be deposited at the Registered Office of the Company at MPT 4604, 3<sup>rd</sup> Floor, Lot 15-16, Block B, Bandar Baru, Jalan Baru, 91000 Tawau, Sabah not less than forty-eight (48) hours before the time set for holding the meeting or any adjournment thereof.
6. Depositors who appear on the Record of Depositors as at 15 June 2015 shall be regarded as Members of the Company entitled to attend at the Seventeenth Annual General Meeting or appoint proxy/proxies to attend and vote on his/her behalf.



Please fold here

AFFIX  
STAMP

The Secretary  
**Cymao Holdings Berhad**  
MPT 4604, 3<sup>rd</sup> Floor, Lot 15-16  
Block B, Bandaran Baru  
Jalan Baru  
91000 Tawau  
Sabah

Then fold here



**CYMAO HOLDINGS BERHAD** (445931-U)

Sabah Office, 9.1 KM, Jalan Batu Sapi,

Locked Bag No. 13, 90009 Sandakan, Sabah, East Malaysia

**Tel** : 6089 612 2333 (5 Lines) **Fax** : 6089 612 607 / 6089 606 489

**Email** : [info@cymao.com](mailto:info@cymao.com) **Website** : [www.cymao.com](http://www.cymao.com)